



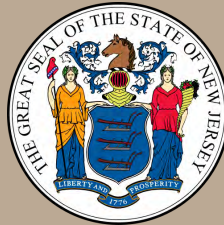
ANNUAL REPORT 2022



STATE OF NEW JERSEY
CASINO CONTROL COMMISSION



THE 2022 ANNUAL REPORT OF THE NEW JERSEY CASINO CONTROL COMMISSION



State of New Jersey
Governor Phil Murphy

Celebrating 45 Years

LEGALIZED CASINO GAMING IN NEW JERSEY

The Casino Control Act was signed into law 45 years ago, ushering in the era of legalized casino gaming in New Jersey. The Commission, in partnership with the Lloyd D. Levenson Institute of Gaming, Hospitality and Tourism of Stockton University, and with the involvement of the Division of Gaming Enforcement, hosted an in-depth conversation about the process of legalizing casino gaming in New Jersey, its impact over the past 45 years, and its possible future.



December 8, 2022 • 2 p.m.
Virtual and in-person | Fannie Lou Hamer Event Room, Stockton University Atlantic City

MODERATOR

Jane Bokunewicz
Faculty Director, LIGHT

WELCOMING REMARKS

Harvey Kesselman
President, Stockton University

James T. Plousis
Chairman, CCC

PANELISTS

Michael Epps
Former Executive Director, AC Initiatives-NJDCA and CCC Commissioner

Mark Giannantonio
President & CEO Resorts Casino Hotel, President Casino Association of New Jersey, LIGHT Advisory Board Chair

Lynne Kaufman
Co-Chair of the Gaming Practice Group, Cooper Levenson

Steven P. Perskie
Retired Superior Court Judge, Legislator and CCC Chairman, Casino Control Act Author

David Rebeck
Director, Division of Gaming Enforcement



Chairman Plousis, Vice Chair Cooper, and Commissioner Mollineaux alongside former NJCC Board members: Linda Kassekert (Chair, 2002-2012); Ralph Frulio (2003-2008); and Michael Epps (2002-2011).

William L. Gormley
N.J. Senate, 1982-2007.
General Assembly, 1978-1982.



For more about casino gaming in New Jersey or our 45th Anniversary event, please visit: njcc.gov/law/gamingnj

2022 MAJOR EVENTS

The Commission hosted and attended numerous community events focusing on casino employment, veterans, and reentry efforts.

See pages **12** and **13**



Photo Credit: Visit Atlantic City

Total Gaming Revenue exceeded \$4.7 billion, the highest it has been since 2007.

See pages **35** and **56**

Internet Gaming Win marked another year of significant growth. Revenue exceeded \$1.6 billion, an increase of 21.6% from 2021.

See pages **25** and **54**

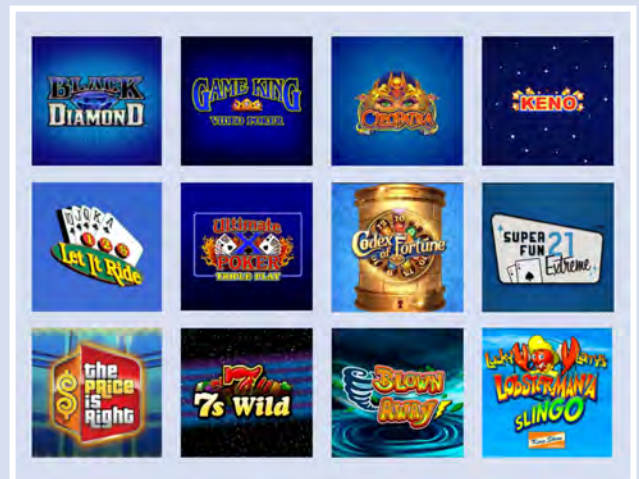


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Disbursements**



Chicken Bone Beach Historical Foundation, Inc.

(a) Photo Credit: Chicken Bone Beach Jazz Concert Series w/ Headliner Sean Jones. Photograph by David Goodman, courtesy of CBBHF.

VISION

Build on our reputation as a leader in gaming regulation in an environment of efficiency, and be a key partner and catalyst in promoting the general welfare, health, and prosperity of Atlantic City, the Greater Atlantic City Region, and the State of New Jersey.

MISSION

The Casino Control Commission promotes public confidence and trust in the credibility and integrity of the gaming industry as an independent licensing authority.

The Commission openly fosters partnerships and collaborates with all stakeholders while upholding objective and ethical standards with professionalism and integrity.

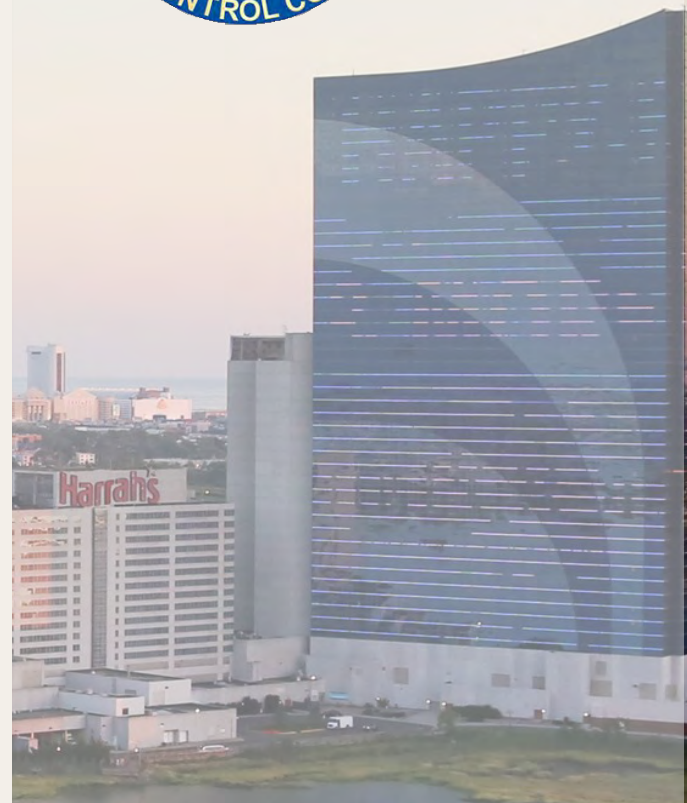


Photo Credit: Visit Atlantic City



KNOWLEDGE



CUSTOMER SERVICE



INTEGRITY



EFFICIENCY



SUSTAINABILITY



RESOLVE

CORE VALUES



CHAIRMAN'S MESSAGE

New Jersey's legalized gaming industry took root 45 years ago, when Governor Brendan T. Byrne signed the Casino Control Act into law on June 2, 1977 in front of Atlantic City's Boardwalk Hall. Later that year, on October 4, the Casino Control Commission held its very first public meeting in the General Assembly Chambers at the State House in Trenton. Public interest was robust. In order to overcome the general public's negative perception of casino gambling, establishing public confidence and trust in the credibility and integrity of the regulatory process and of casino operations was essential.

The Commission's first chairman, Joseph P. Lordi, set the tone. His notes from the first public meeting show there was a lot on his mind: the weight of the responsibility given by the people to their government in approving the casino referendum; the promise of revitalizing the convention, entertainment and resort industries in Atlantic City; the desire to stimulate the economy of the entire State; and, in his words, "the awesome task of seeing that the job gets done and that it gets done right."

The newly seated commissioners debated many details and proposed operations. They didn't agree on everything, but there was honest, robust discussion and fair consideration of their different points of view. From day one, the public was able to see and hear for itself that this Commission would consider all facts and opinions while holding the public's interest first and foremost in its decisions—and that the Commission and its sister agency, the Division of Gaming Enforcement, would get the job done right.

Over the months that followed, many important and precedential decisions were made. The Commission licensed the first casino, Resorts, its qualifiers, and key employees. In many ways, New Jersey's strong foundation for legalized gambling was built in the early days of this Commission. Legalized gaming began the following spring when Resorts opened its doors to the public on May 26, 1978.

When New Jersey proved it would ensure the good character, honesty and integrity of the casinos and the people who own and operate them, public confidence and trust grew in both the casino regulatory system and the licensed casinos. The national expansion of legalized gaming over the past several decades became possible after New Jersey set the tone for thorough and strict requirements to ensure integrity. By 2022, 46 U.S. states allowed gambling and 26 states had commercial casinos, which have created and supported over 745,000 jobs.

New Jersey continued to set the tone for the gaming industry and the nation when it approved Internet gaming in 2013 and sports wagering in 2018. Strict licensing with ongoing oversight by the Division of Gaming Enforcement have established New Jersey as the lead state in ensuring online gaming can occur safely, securely, and responsibly.

"In fiscal 2022 alone, casinos paid more than \$457 million in gaming related taxes and fees. Over 45 years, nearly \$12 billion has been collected..."



“The casino industry’s investment in Atlantic City is paying dividends.”

It is increasingly clear that Internet gaming and sports wagering compliment traditional, in-person casino gaming very well. Internet gaming win and sports wagering revenue both reached record levels in 2022. Record internet gaming win exceeded \$1.6 billion and pushed Atlantic City’s total gaming revenue to \$4.7 billion. It was the second consecutive year over \$4 billion and the highest reported figure since 2007. Sports wagering revenue at the casinos and racetracks reached a record \$762.9 million.

“Record internet gaming win exceeded \$1.6 billion and pushed Atlantic City’s total gaming revenue to \$4.7 billion.”

The benefits of legalized gaming to the residents of New Jersey have been growing every year. In fiscal 2022 alone, casinos paid more than \$457 million in gaming related taxes and fees. Over 45 years, nearly \$12 billion has been collected for programs that benefit New Jersey’s senior and disabled populations—a very substantial contribution to the general welfare, health, and prosperity of the State and its inhabitants.

At the same time, the casinos have continued to reinvest in Atlantic City. Capital improvements totaled \$415 million in 2022, the highest one-year total spent on operating casino hotels since 2008. Over the past 45 years, the industry has invested \$19.1 billion to help restore and sustain Atlantic City as a regional gaming and entertainment destination.

The casino industry’s investment in Atlantic City is paying dividends. Casino win exceeded \$2.7 billion, an increase of \$231 million or 9% compared to last year. In the critical summer months, Atlantic City’s casino hotels recorded their highest casino win and total gaming revenue figures in over a decade. This growth has helped the casinos in rebounding from the pandemic. In 2022, the casinos’ net revenue exceeded \$3 billion for a second consecutive year, and it surpassed pre-pandemic 2019 by more than 6%.

“Net revenue exceeded \$3 billion for a second consecutive year, and it surpassed pre-pandemic 2019 by more than 6%.”

As the casinos continue to rebound, the Commission works to ensure the community profits from industry employment opportunities. Regular meetings take place with reentry groups to share information, offer our assistance, and plan engagements—totaling 20 across the region this year alone—where we connected with hundreds of individuals.

New Jersey can be proud of its many achievements in the first 45 years of legalized gaming. As we build on those accomplishments, confidence is growing in the future of Atlantic City, its gaming industry, the region and the State.

Very truly yours,

James T. Plousis
Chairman

COMMISSION MEMBERS



James T. Plousis
Chairman

Chairman Plousis is a veteran public service and law enforcement professional well known for his leadership skills. He was sworn in as the eighth chairman of the Commission on December 26, 2017. He has reinvigorated the Commission’s vision as a “key partner and catalyst in promoting the general welfare, health and prosperity of New Jersey”, and has continued his strong track record of identifying and implementing efficiencies.

Plousis presided over licensing hearings for both the Hard Rock Hotel and Casino and Ocean Casino Resort during his first year as chairman. Other high-profile decisions include the merger of Caesars Entertainment and Eldorado Entertainment, the sale of Bally’s Atlantic City and the granting of casino licenses to its new owner, and the qualification of a major partner of Ocean Casino owned by the Ilitch family.

Plousis is committed to the state’s efforts to revitalize Atlantic City. He expanded the Commission’s participation in the community, helping to increase awareness of the many non-profit groups working to improve life in the city. As an ex-officio member of the Casino Reinvestment Development Authority, he took initiative to promote cooperation in the regional tourism industry through outreach to the business community.

He works with veteran groups to develop opportunities that link unemployed veterans with job opportunities in the casino industry. He also assists the Department of Corrections, the State Parole Board, and the New Jersey Judiciary with their shared goal to increase employer awareness of the many advantages of employing rehabilitated, trained, and skilled workers who have successfully exited the criminal justice system.

His vast experience includes serving as the chairman for the State Parole Board, as United States Marshal for New Jersey, and as sheriff of Cape May County for six terms. He coordinated two of the largest Fugitive Safe Surrender Programs in the nation and was the U.S. Marshals’ Service Liaison for New Orleans during Hurricane Katrina.

As chairman of the State Parole Board, Plousis partnered with government, non-profit and private agencies to connect ex-prisoners with vocational, mental health, and other key services. He also spearheaded efforts to address the needs of veterans in the criminal justice system.

Plousis serves on the Advisory Board of the Lloyd D. Levenson Institute of Gaming, Hospitality and Tourism at Stockton University. He is an active volunteer for several organizations, including Hand to Hand for Haiti. He is a graduate of Slippery Rock University and Rutgers University’s Public Manager Program. He lives in Ocean City and has two adult children.

COMMISSION MEMBERS



Vice Chair

Alisa Cooper was appointed as a commissioner in August 2012 by Governor Chris Christie to complete an unexpired term. She was appointed in December 2014 to a full five-year term and reappointed by Governor Phil Murphy to a second full term in June 2021.

Cooper joined the Commission during a very challenging time for gaming in Atlantic City. Her vast experience, long history of involvement in the region, and enthusiasm for Atlantic City's strong potential have guided her contributions to major decisions influencing the casino industry. She is proud to have played a role providing economic growth, job creation, revitalization, and an improved experience for Atlantic City residents and visitors alike.

Cooper was born and raised in Atlantic City and is an alumna of Atlantic City High School. After earning her degree in Music Education from the University of Maryland, she returned to her home town and enjoyed several decades in the music and entertainment business, owning Alisa Cooper Orchestras. Her lifelong passion for music and children led her to a rewarding career as a music educator.

Prior to joining the Commission, Cooper served on the Atlantic County Board of Chosen Freeholders, having been elected in 2005 and reelected in 2008. While in office, she served on various committees that positively impacted the lives of Atlantic County residents. Also in 2008, Cooper was appointed to the New Jersey State Council on the Arts, which enabled her to promote music and the arts throughout the state. She has received numerous awards for her charitable activities and has helped raise thousands of dollars for The Community Food Bank of South Jersey and the Atlantic County Animal Shelter. In 2014, she was inducted into the "Atlantic County Women's Hall of Fame" for her commitment to public service and government.

Currently, Cooper sits on the Board of the Community Foundation of South Jersey and is actively involved with a large number of community, philanthropic, and civic organizations.



Commissioner

Joyce Mollineaux was appointed as a commissioner by Governor Murphy in June 2021. Her appointment was confirmed by the New Jersey Senate on June 30, 2021 and she was sworn into office on August 2, 2021.

As a longtime resident of Atlantic City, Mollineaux brings to the Commission a full understanding of the importance of the casino industry to the region, the city, its residents, and the casino workforce.

Immediately before joining the Commission, Mollineaux worked in Licensing for the City of Atlantic City. She served as a member of City Council from 2006 to 2008 and was State Secretary of the National Association for the Advancement of Colored People (NAACP) from 1998 to 2010. Previously, she worked in the accounting department of the former Sands Hotel and Casino for five years.

Mollineaux's recent experience in licensing, coupled with her background in the casino industry, led to her appreciation of New Jersey's strong casino licensing system. She is committed to ensuring people in the industry possess good character, honesty and integrity, which forms the basis for the public's confidence and trust in the credibility of the regulatory process and in casino gaming.

Mollineaux's long service to the community is well known. She has served as president of the Atlantic City Citizen Advisory Board. Previously, she was Vice Chairperson of the Human Service Advisory Council. She served as Secretary, and later, President of the NAACP Atlantic City branch. She also served as a member of the Atlantic City Zoning Board from 2003 to 2005.

She resides in Atlantic City.

45 YEARS: THE CASINO CONTROL ACT



1977

On October 4, the Casino Control Commission (Commission) conducted its first public meeting in the State House Assembly Chambers.

The Showboat Hotel, Casino & Bowling Center opened.

1987

The Casino Control Act was amended to create a system of interim casino authorization.

1978

On May 26, Resorts International (now Resorts Casino Hotel) became the first casino to open to the public.



Boardwalk Regency (now Caesars AC) and Bally's Park Place (now Bally's AC) opened.

The financially plagued Atlantis Casino Hotel closed after it was denied renewal of its casino license.

1989

1979

Three casinos opened: The Brighton (later renamed Sands Hotel Casino), Harrah's Marina (now Harrah's AC), and Golden Nugget (later renamed Bally's Grand, AC Hilton, ACH, and Atlantic Club).

The Trump Taj Mahal (now Hard Rock) opened.

1990



The first multi-casino progressive slot machine "Megabucks" was approved.

The Casino Control Act was amended to give the Commission full authority to test and authorize new gambling games.

1991

1980

1981

Three casinos opened: Playboy (later renamed Atlantis), Claridge, and Tropicana (now Tropicana AC).



In April, the Casino Control Act was amended to raise the casino gambling age from 18 to 21, mirroring a change to the drinking age.

The Legislature permitted the Commission to authorize 24 hour gambling.

1992

1983

Trump Plaza opened, in partnership with Harrah's.

The Commission approved Poker as a casino table game and authorized the game of Keno.

1993

1984

Legislation created the Casino Reinvestment Development Authority.

A provision in the Casino Control Act that prohibited common ownership of more than three casinos was eliminated.

1995

1985

Hilton Hotels was denied a casino license. Donald Trump bought the property and opened it as Trump's Castle (later renamed Trump Marina Casino Hotel, now Golden Nugget).

The Casino Control Act was amended to no longer require the gaming floor to be a single room.

1996

World's Fair opened as part of Trump Plaza. It closed in 1999.

45 YEARS: THE CASINO CONTROL ACT



1997

The Wild Wild West themed casino opened as part of Bally's Park Place (now part of Caesars AC).

2001

New Jersey started its Self-Exclusion Program for problem gamblers.



Borgata Hotel Casino & Spa opened.

2003

The first multi-denominational slot machines were approved.

2004

Tropicana opened The Quarter, an Old Havana-themed shopping, restaurant, and nightclub area.

2006

Sands Hotel Casino closed. It was demolished the following year by Pinnacle Entertainment, Inc.

2007

Harrah's opened The Waterfront Tower, The Pool, and its nightclub, The Pool After Dark.

2011

Golden Nugget purchased the Trump Marina Casino Hotel.

The Casino Control Act was significantly amended to realign the casino regulatory structure.



Revel (now Ocean Casino Resort) opened.

2012

2013

Legislation was signed authorizing Intrastate Internet gaming, including peer-to-peer poker and other casino games.

2014

Competition from casinos in nearby states led to the closure of four casinos: Atlantic Club, Showboat, Revel, and Trump Plaza.

2016

Trump Taj Mahal closed and was sold to Hard Rock International the following year.

2018

Two casinos opened: Hard Rock Hotel & Casino and Ocean Casino Resort.



Sports wagering was legalized in New Jersey.

2019

The Division of Gaming Enforcement approved New Jersey sportsbooks to accept wagers on an esports competition for the first time.

2020

New legislation allowed "Recovery Court" graduates to be eligible for Casino Key Employee Licenses.

Atlantic City casino hotels closed for 107 days due to COVID-19.

2021

The sports wagering law was amended to expand the list of sporting events approved for wagering subject to Division of Gaming Enforcement approval.

2022

Hard Rock partnered with Esports Entertainment Group to host the first sanctioned esports skill-based gaming event in the United States.

MISSION & VISION IN ACTION

The Commission's commitment to its mission and vision provides the blueprint to build and grow relationships with the community it serves. The Commission improves community awareness and facilitates access to the benefits that casino gaming offers. Through frequent and sustained engagement, the Commission bolsters public confidence and trust in the casino industry as a critical economic engine for Atlantic City, the region, and the State.

COMMUNITY OUTREACH

REENTRY GROUPS

Pursuant to legislation enacted by Governor Murphy, individuals who have successfully exited the criminal justice system and graduated from recovery court may now be eligible for a casino key employee license.

The Commission coordinates with reentry organizations and provides affected individuals with casino employment information. **Events attended in 2022 include:**

- Reconnect Center Events
- NJ Judiciary's Job and Resource Fairs
- Volunteers of America Resource Fair
- Gloucester County Job and Resource Fair
- Cumberland County Job and Resource Fair



Chairman Plousis advocates for Recovery Court graduates in a keynote address on casino reentry employment legislation enacted by Governor Murphy at the 2022 International Association of Gaming Advisors (IAGA) Conference in Boston.

COMMUNITY EVENTS

- Governor Murphy's Hispanic State Resource Fair
- Pleasantville Community Health and Wellness Fair



For more information on our involvement in reentry and the community, please visit: njccc.gov/reentry



MISSION & VISION IN ACTION

MILITARY FAMILIES

The Commission participates with public sector agencies and non-profit organizations to provide veterans with information on the broad employment opportunities that exist for them and their family members. Veterans possess valuable training and skills that are transferable to various careers in the casino industry.

Events attended in 2022 include:

- VFW Day of Service in Rio Grande
- The American Legion Veterans Fair in Glassboro
- Atlantic City Air Show Veteran Resource Row
- The American Legion Regional Stand Downs
- Industry-wide Job Fair at Atlantic City Convention Center

CASINO CAREER FAIR

The Commission partnered with The American Legion to hold its annual **Casino Career Fair** in April, which welcomed all job seekers in the community and encouraged all Active Duty, National Guard, Reservists, Veterans, and their families to connect with casino hiring managers and explore casino career opportunities. Attendees were offered assistance with interviewing skills, resume writing techniques, and on-site interviews.



2,500 Positions Available
1,300 Full Time

2022 VETERANS CASINO CAREER FAIR

Thursday, April 28
10:00AM - 1:00PM
1325 Boardwalk & Tennessee Ave.
Atlantic City, NJ 08401
Casino Control Commission (parking lot)

Resume Services

Update your resume so casino recruiters can understand your previous experience and hire you. Resume help will be available before and at the career fair, to assist in translating your skills for your desired occupation(s).

For additional information or to schedule an appointment for resume assistance contact:
James Mosby (609) 813-3932
James.Mosby@dol.nj.gov
(located at Atlantic County One-Stop Career Center in Pleasantville, NJ)

For additional information contact:
Patricia Tatum (609) 702-2467 | Bob Looby (609) 694-0746
p.tatum@njcasinoregulation.org | r.looby@theamericanlegion.org

Veterans pre-register at: www.njccc.gov/vets
All Active Duty, National Guard, Reservists, Veterans, and family members are encouraged to attend.

Anyone interested in finding employment is also welcome to come out, submit resumes, and talk with casino recruiters.

Examples of positions presently available:

Finance Casino Career Options: • Analyst—Risk and Payments • Cashier—Cage • Staff Accountant	Intelligence & Combat Casino Career Options: • Surveillance Officer • Crowd Control Specialist • Security Shift Manager
Transportation Casino Career Options: • General Maintenance Mechanic • Kitchen Mechanic • Stationary Engineer	Logistics Casino Career Options: • Shift Manager—EVS • Analyst Regulatory Compliance • Facilities Shift Manager

Casino Career Fair Flyer



For more information on our involvement in veterans events, please visit: njccc.gov/vets



REGULATORY ACTIVITIES

*PUBLIC
MEETINGS*

*LICENSING
CASINOS AND
INTERNET
GAMING
AFFILIATES*

*HEARINGS
AND APPEALS*

*PUBLIC
ENGAGEMENTS*

*CONTINUOUS
STUDIES*

*LICENSING
CASINO KEY
EMPLOYEES
AND CASINO
QUALIFIERS*

The Commission is the **independent licensing authority** of New Jersey's casinos and its key employees. As a quasi-judicial panel, the Commission conducts hearings on contested casino key employee license matters as well as appeals from decisions of, or penalties imposed by, the Division of Gaming Enforcement (Division).

The Commission is comprised of up to three members, appointed by the Governor and confirmed by the State Senate. Commissioners serve staggered, five-year terms and can only be removed for cause. By law, no more than two Commissioners can be of the same political party, a requirement that provides political balance on the panel.

The success and ongoing viability of the gaming industry remains inextricably linked to the public's confidence that the State of New Jersey will ensure that people in the industry possess good character, honesty and integrity. Stewardship over that public confidence is a principal responsibility of the Commission and its Chairman.

The Commission's regulatory efforts through the years have helped create an environment in which New Jersey's casinos can prosper and from which the citizens of New Jersey benefit. With proper regulatory controls, the industry serves as a catalyst to create economic benefits for Atlantic City, the Greater Atlantic City Region, and the entire State of New Jersey.

The Commission holds regular public meetings to consider and render decisions upon applications for licensure and related determinations after consideration of all pertinent information and filings including the investigative results and recommendations of the Division.



PUBLIC MEETINGS

OPERATIONAL HIGHLIGHTS

LICENSING CASINOS AND INTERNET GAMING AFFILIATES

The Commission licenses New Jersey's casinos and Internet gaming affiliates of casinos. The Commission also rules on the qualification of persons and entities required to qualify in conjunction with a casino license. Applicants are required to establish, among other things, their financial stability, integrity, responsibility, business ability and experience necessary to establish and maintain a successful, efficient casino operation. Highlights:

Bally's AC (Bally's Corporation and Premier Entertainment AC, LLC)

Found appointees plenary qualified to serve as Members of the Board of Directors for Bally's Corporation and a Member of the Board of Directors for Twin River Management Group, Inc.

Found individuals plenary qualified to serve as Director and Chief Executive Officer, Chief Operating Officer, Chief Technology Officer, Vice President of Legal Operations, Retail, a Security Holder of Bally's Corporation, President of Bally's Interactive, and Chief Financial Officer, Executive Vice President, and Treasurer of Bally's Corporation and Twin River Management Group, Inc.

Hard Rock (HR Atlantic City, LLC and Boardwalk 1000, LLC)

Found appointee authorized to serve, on a temporary basis and subject to plenary qualification, as a Member of the Audit Committee for Boardwalk 1000, LLC and HR Atlantic City, LLC.



Golden Nugget (GNAC, LLC, Fertitta Entertainment, Inc., and Golden Nugget Online Gaming, LLC)

Considered the Petition of Golden Nugget Atlantic City, LLC and found Fertitta Entertainment Finance Co., Inc. qualified as a new entity and financial source and found that its Officers and Directors continued to be qualified.

Ocean Casino Resort (AC Ocean Walk, LLC)

Held hearings and found OCR Investment, LLC and related entities qualified as new holding companies of AC Ocean Walk, LLC; and found individuals plenary qualified to serve as President and Vice President, Treasurer and Secretary for OCR Investment, LLC and OCRM, LLC and in other designated capacities.





LICENSING CASINOS AND INTERNET GAMING AFFILIATES (cont.)

Borgata (MGM Resorts International)



Found appointee plenary qualified to serve as a Member of the Compliance Committee.

Found individuals plenary qualified to serve as Chief Strategy, Innovation & Technology Officer and Senior Vice President and Chief Information Officer.

Found appointee qualified to serve, on a temporary basis and subject to plenary qualification, as a Member of the Compliance Committee.

Found individuals qualified to serve, on a temporary basis and subject to plenary qualification, as Senior Vice President of Internal Audit and Senior Vice President, Enterprise, Regional, and Gaming Technologies and Digital.

HEARINGS AND APPEALS

As a quasi-judicial panel, the Commission provides **administrative due process** to all applicants and licensees and hears contested casino key employee license matters as well as appeals from decisions or penalties imposed by the Division. Highlights:

Performed the following:

- Readopted as published, N.J.A.C. 19:40A (General Provisions), -41A (Applications for Key Employee License), and -43A (Casino Licenses).
- Opened **fifty-five** new contested cases.
- Re-opened **five** previously closed contested case matters.
- Resolved **forty-six** contested cases.
- Conducted **one** hearing and **one** appeal resulting in Initial Decisions.

Provided information to contested case parties and potential appellants.

Continued to provide applicants with timely virtual conferences on contested cases without requiring any of the parties to be physically present.



The Commission provides transparency in administering its duties and responds to requests for information, interviews, and speaking engagements. Highlights:

- Responded to requests for information and documents under the Freedom of Information Act and the Open Public Records Act (OPRA). In responding to OPRA requests, hundreds of records were reviewed.
- Responded to requests for information from the media and other gaming jurisdictions.
- Interacted with government officials and other stakeholders on a myriad of topics providing information and analyses as requested.
- Continued to improve the Commission’s social media profile, significantly enhancing the quality and reach of the agency’s public engagement.
- Participated in speaking engagements telephonically, virtually, and in person. Below, **Chairman Plousis** provides an update on casino gaming in Atlantic City at the **25th Annual East Coast Gaming Congress & NexGen Gaming Forum**.



GAMING AND NON-GAMING STUDIES

RESEARCHES
STUDIES
MONITORS
EVALUATES

(Section 72 of the
 Casino Control Act)

Carries on a continuous study of the operation and administration of gaming, including in other jurisdictions. The revenues, expenses and disbursements of casino licensees contained in this annual report is one product of that study.

Evaluates the proliferation of gaming along with recent trends and technologies in gaming and the operation of casinos with emphasis on the impact of competition on the Atlantic City market and regional markets.

Identifies and analyzes economic trends and opportunities.

Evaluates current and pending legislation, including in other jurisdictions.



LICENSING CASINO KEY EMPLOYEES & CASINO QUALIFIERS

The Commission licenses persons involved in the operation of a casino in a supervisory capacity or empowered to make discretionary decisions on casino operations; persons empowered to make discretionary decisions on the management of an approved casino hotel and other persons the Commission designates as casino key employees. Highlights:

Borgata (Marina District Development Company, LLC and MGM Resorts International)

Issued initial casino key employee licenses and plenary qualification for the President and Chief Operating Officer, Senior Vice President of National Marketing, and Vice President of Human Resources.

Issued temporary casino key employee license and permission to assume duties, pending qualification, for the Vice President of Facilities.

Golden Nugget (Golden Nugget Atlantic City, LLC and Golden Nugget Online Gaming, LLC)

Issued temporary casino key employee license and permission to assume duties, pending qualification, for the Vice President National Marketing – Florida Office.

Hard Rock (HR Atlantic City, LLC and Boardwalk 1000, LLC)

Issued initial casino key employee licenses with multi-casino endorsement and qualification for the Senior Vice President of Administration and the Casino Manager and Vice President of Table Games.

Issued temporary casino key employee licenses with multi-casino endorsement and permission to assume duties, pending qualification, for the President and the General Manager.

Caesars Interactive Entertainment New Jersey, LLC

Issued temporary casino key employee licenses and permission to assume duties, pending qualification, for the Vice President Payments & Fraud and Senior Vice President & Chief Financial Officer.

Ocean Casino Resort (AC Ocean Walk, LLC)

Issued initial casino key employee licenses and plenary qualification for the Vice President of Hotel Operations and the Senior Vice President, Chief Marketing Officer.

Issued temporary casino key employee license and permission to assume duties, pending qualification, for the Vice President, Online Gaming Marketing.

Caesars AC (Caesars Entertainment Inc.)

Issued initial casino key employee licenses and plenary qualification for the Vice President of Security, and the Regional President—Eastern Region.

Issued temporary casino key employee licenses and permission to assume duties, pending qualification, for the Senior Vice President, I-Gaming.

Harrah’s AC (Harrah’s Atlantic City Operating Company, LLC)

Issued initial casino key employee license and plenary qualification for the Vice President of Security.

Tropicana AC (Tropicana Atlantic City Corp.)

Issued initial casino key employee license and plenary qualification for the Vice President Security.

Issued temporary casino key employee license and permission to assume duties, pending qualification, for the Director of Casino Marketing.



LICENSING CASINO KEY EMPLOYEES

The process to obtain a casino key employee license begins by filing an application with the Commission, including all required information and support documents, followed by a background investigation by the Division. As the independent licensing authority of New Jersey’s gaming industry, the Commission must find that an applicant has good character, honesty, and integrity, as well as financial stability and responsibility, prior to issuing a casino key employee license. Casino key employee license holders must be residents of New Jersey unless granted a residency waiver by the Commission. An initial casino key employee license is valid for five years. Resubmission is required every five years. Highlights:

CASINO KEY LICENSEE INFORMATION, REVENUE, AND ACTIVITIES

MAINTAINS AND MONITORS

Handled inquiries

1,520

Generated lists and sent mailings

428

Produced and reviewed reports to verify compliance with key license requirements

410

APPROVALS

Requests to inactivate key licenses

78

Multi-casino endorsements

31

Requests for withdrawal of key license applications

51

Lapsed key licenses

56

INTAKE

Resubmission key licenses

161

Initial key licenses

178

ISSUED

Resubmission key licenses

122

Temporary key licenses

180

Initial key licenses

140

Duplicate/Replacement key licenses

17

3,372

TOTAL INTERACTIONS



\$254,352

TOTAL KEY LICENSE FEES AND RELATED REVENUES COLLECTED

For more information on casino key employee licenses, please visit: njccc.gov/services/licensing/

OPERATIONAL HIGHLIGHTS

Guided by its mission to **promote public confidence and trust** in the credibility and integrity of the gaming industry, the Commission analyzed and considered economic and financial aspects of matters within the scope of its statutory responsibilities. Highlights:

<p>Gaming revenue including slot machine, table game, Internet and sports wagering.</p>	<p>Financial analysis related to the issuance of a casino license at Bally's AC and approval of Ocean Casino Resort's management agreement.</p>	<p>Market share, operating profit, and expenses of the Atlantic City casinos.</p>
	<p>Analyzed trends in non-gaming taxes and fees.</p>	
<p>Financial records filed with the Commission by applicants.</p>	<p>Economic concentration in the casino industry.</p>	<p>Non-gaming and gaming revenues and promotional allowances.</p>
	<p>Monitored legislative amendments to the Casino Property Tax Stabilization Act (PILOT).</p>	

REVENUE CERTIFICATION

REVIEWS, AUDITS, CERTIFIES, CONFIRMS, AND MAINTAINS FORECASTS OF CASINO PARKING FEE REVENUE (SECTION 173.5 OF THE CASINO CONTROL ACT)

\$3.11 million funded programs to benefit aged and disabled residents of the state and **\$15.53 million** remitted to the Casino Reinvestment Development Authority (CRDA) for the benefit of **Atlantic City***

Certified Casino Parking Fee Revenue of **\$510.78 million** (over 18 years)

43,765
Total casino industry parking spaces

Certified Casino Parking Fee Revenue of **\$18.64 million***



*FY 2022 figures.

For detailed information on the number of casino parking spaces and casino parking fee revenue, see pages 66 and 67.

ORGANIZATIONAL INFORMATION

INTERGOVERNMENTAL COLLABORATION

GOVERNANCE

Completed the agency's Internal Control Review in cooperation with the Department of Treasury as required by the state.

EMPLOYMENT PRACTICES

Maintained documentation for filing with the state's Division of Equal Employment Opportunity/Affirmative Action and monitored agency practices for compliance with related policies.

COMPLIANCE

Ensured compliance with Treasury Circular Letters, Executive Orders, and other directives, including all federal and state laws and mandates.

PERSONNEL & TRAINING

Worked with the Civil Service Commission to process personnel actions and to facilitate training such as mandated Ethics training, technology training, and the maintenance of professional licenses.

FACILITIES

Coordinated with the Department of Treasury and building management to address facility needs such as maintenance, parking, security, and enhanced daily cleaning.

ENVIRONMENT

Volunteered in the Department of Transportation's Adopt-A-Highway litter removal program.



BUDGET & EXPENDITURE

Collaborated with the Department of Treasury, Administration, Office of Management and Budget, Office of Information Technology, Accounting Bureau, Contract Compliance, Property Management and Construction, and Purchase and Property to facilitate effective and efficient processes.

SAFETY

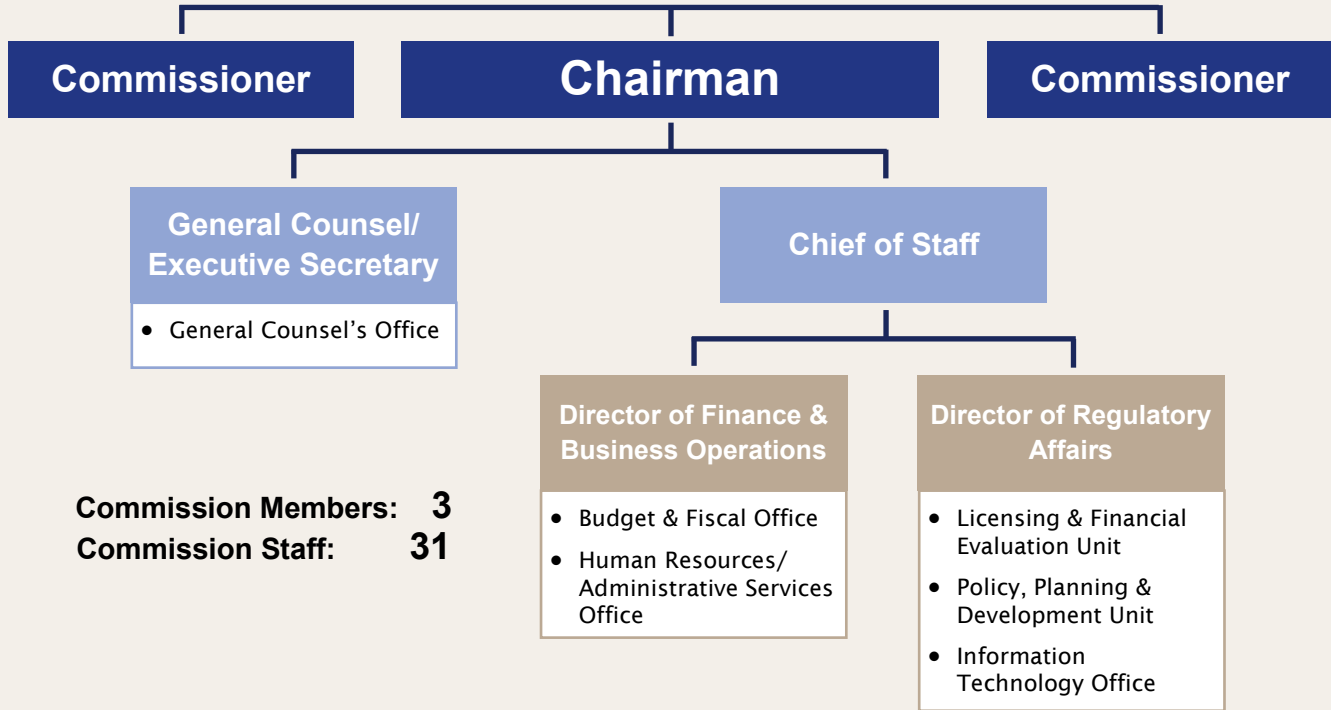
Participated in Active Shooter Response Training presented by the New Jersey Office of Homeland Security and Preparedness.





NEW JERSEY CASINO CONTROL COMMISSION

AS OF DECEMBER 31, 2022



In line with its vision and core values, the Commission reinforces the importance of a work environment focused on maximizing its knowledge in order to operate responsibly, efficiently, and with integrity. Highlights:

Maintained modern hardware and software applications to provide security and efficiency.	<h3>WORK INITIATIVES AND ACTIONS</h3> <ul style="list-style-type: none"> • Continued to effectively serve the needs of casino licensees, casino key employee license applicants, and the public by securely accepting online forms. • Improved the quality of public meeting streams by enhancing infrastructure, including recabling and upgrading camera equipment. • Improved continuity of public meeting streams by expanding staff cross-training. • Held one special public meeting to address emergent needs of the casinos. • Implemented paper credentials for temporary casino key employee licenses, improving functionality while providing cost savings. • Securely accepted and processed licensee applications and other online forms.
Monitored budget, cash flow, and safeguarded assets. Underspent budget appropriation by \$1.4 million or 19%.	
Continued to provide a secure means for staff to work remotely when necessary to effectively deliver services without interruption.	
Consistent with Executive Order 274 signed by Governor Murphy on November 10, 2021, the Commission is committed to reducing the agency's carbon footprint.	



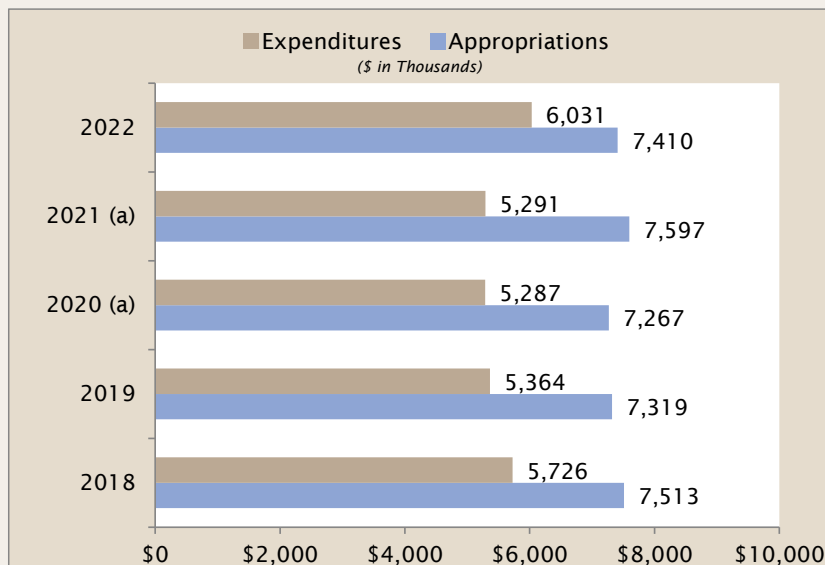
BUDGET SUMMARY FOR THE FISCAL YEARS ENDED JUNE 30

	FY 2020 (a)	FY 2021 (a)	FY 2022
Request	\$7,267,000	\$7,597,000	\$7,410,000
Appropriations	\$7,267,000	\$7,597,000	\$7,410,000
Expenditures	\$5,286,721	\$5,291,261	\$6,030,856
Resources Not Spent	\$1,980,279	\$2,305,739	\$1,379,144

BUDGET COMPARISON BY APPROPRIATION UNIT FOR THE FISCAL YEARS ENDED JUNE 30

<i>(\$ in Thousands)</i>	FY 2020 (a)		FY 2021 (a)		FY 2022	
	Appropriated	Expended	Appropriated	Expended	Appropriated	Expended
Salaries & Fringe Benefits	\$5,010	\$3,900	\$5,340	\$3,983	\$5,153	\$4,705
Materials & Supplies	\$ 84	\$ 59	\$ 84	\$ 66	\$ 84	\$ 64
Services Other Than Personal	\$ 600	\$ 251	\$ 600	\$ 204	\$ 600	\$ 274
Maintenance & Fixed Charges	\$1,333	\$ 899	\$1,333	\$ 879	\$1,333	\$ 892
Special Purpose	\$ 20	\$ 15	\$ 20	\$ 5	\$ 20	\$ 11
Capital Additions & Equipment	\$ 220	\$ 163	\$ 220	\$ 154	\$ 220	\$ 85
TOTALS	\$7,267	\$5,287	\$7,597	\$5,291	\$7,410	\$6,031

FINANCE STATISTICS FOR THE FISCAL YEARS ENDED JUNE 30



(a) Due to coronavirus crisis, FY 2020 was extended three months to Sept. 30, 2020. P.L. 2020, c.19. Figures are presented in 12-month fiscal periods to aid comparability.

IMPROVEMENT & RECOGNITION

In line with its vision to be a key partner and catalyst in **promoting the general welfare, health, and prosperity**, the Commission participates in the community to increase awareness of issues and opportunities and maintains a positive and professional work environment for its staff. Highlights:

HEALTH AND WELFARE



Acknowledged March as **Problem Gambling Awareness Month** and participated in online **Responsible Gambling Workshops** throughout the year.

**Gambling problem?
Call 1-800-GAMBLER**



Offered **First Aid and CPR/AED Certification** courses for employees.



Hosted and participated in **American Red Cross** blood drives.



Participated in the **NJ Employees Charitable Campaign**. Charitable pledges by the Commission's staff grew over **143%** and the fundraising goal was exceeded by **104%**.

RECOGNITION



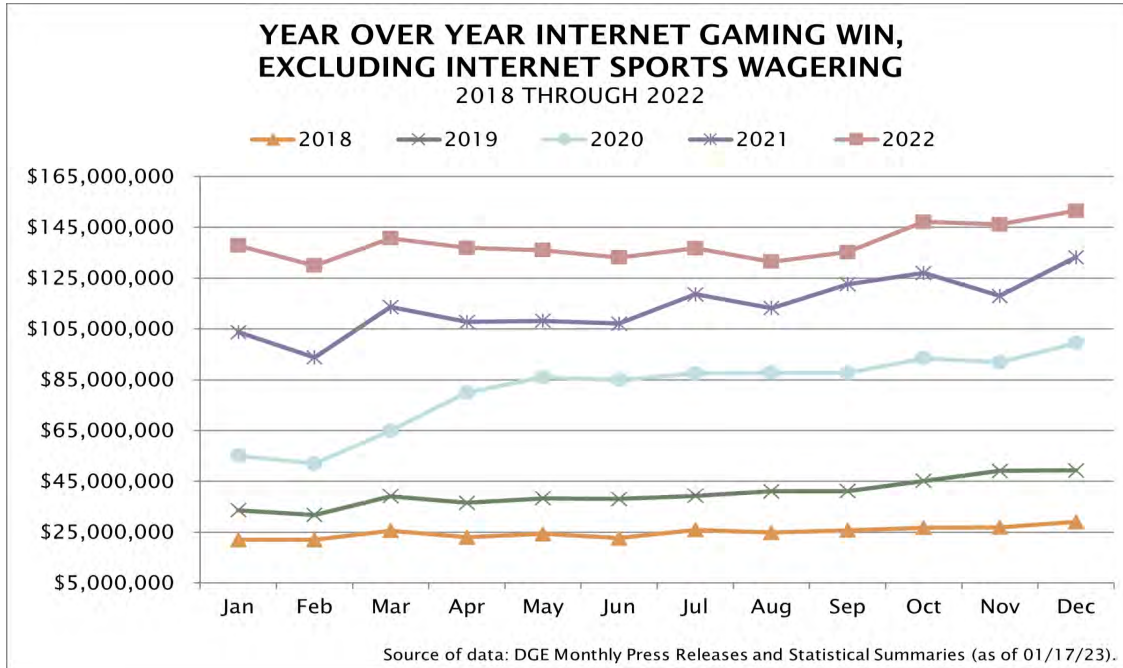
Recognized employees for **20 and 25 years of service**.

NJ Casino Control Commission's 45th Anniversary Celebration.



INTERNET GAMING

Internet Gaming Win was over **\$1.6 billion**, an increase of almost **\$296 million** or **21.6%**. Internet Gaming Win grew in each of the twelve months with monthly increases ranging from a low of 10.3% to a high of 38.6%. The chart below illustrates the continued and significant year-over-year growth of Internet gaming in New Jersey. See page 54 for more detailed information on Internet Gaming Win by licensee.



2022 HIGHLIGHTS

Internet Gaming Win
Over **\$1.6 billion**

Internet Gaming Tax
Revenue
Over **\$249.3 million**

Internet Gaming Sites
added in 2022
2

SINCE INCEPTION HIGHLIGHTS

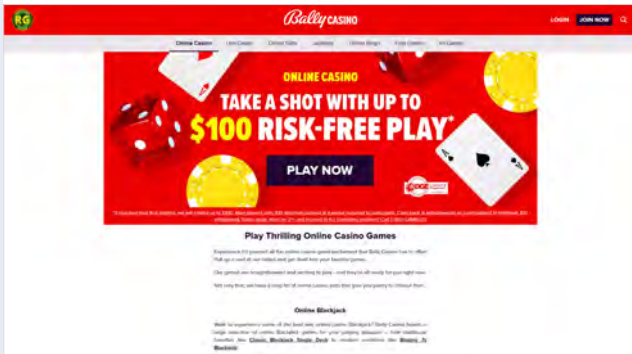
Internet Gaming Win
Over **\$5.5 billion**

Internet Gaming Tax
Revenue
Over **\$826.2 million**

Total Authorized
Internet Gaming Sites
(at year end 2022)
39

INTERNET GAMING

BALLY'S ATLANTIC CITY

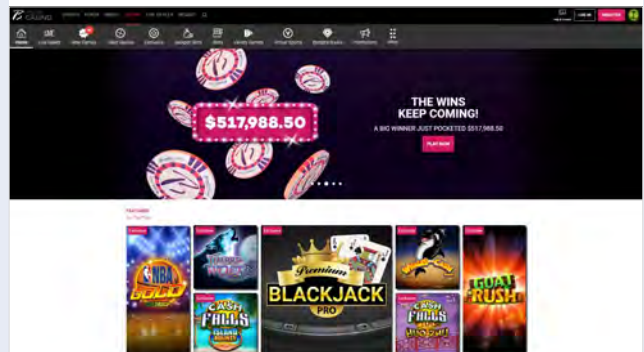


- In January, PointsBet, in partnership with Evolution, debuted live dealer games including Blackjack, American Roulette, Three Card Poker, and the gameshow-styled Dreamcatcher.
- In April, virgincasino.com moved its online gaming operations to Bally's from Tropicana, increasing Bally's total authorized gaming sites to three.

AUTHORIZED WEBSITES (3)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
pointsbet.com	PointsBet New Jersey	Jul. 23, 2021
nj.ballycasino.com	GameSys	Dec. 8, 2021
virgincasino.com	GameSys	Apr. 5, 2022

- In October, debuted the new John Daly Spin It and Win It slot machine, exclusive to MGM online properties in New Jersey as part of its new content partnership with EveryMatrix.
- In December, debuted Hot Tables, making poker.nj.betmgm.com players the first in the U.S. to have access to the new randomized cash drop feature awarding cash table players random boosts of additional cash prizes up to \$3,000 to their prize pots.

BORGATA

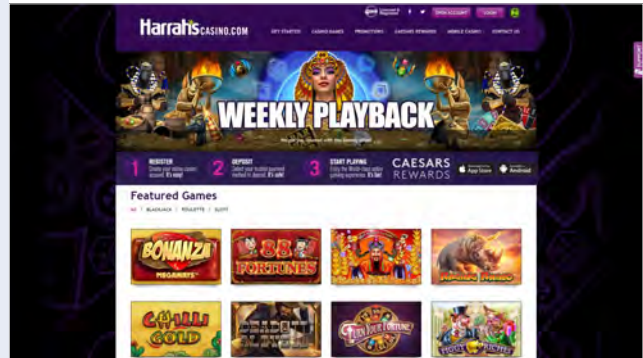


AUTHORIZED WEBSITES (10)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
borgatacasino.com borgatapoker.com nj.party poker.com	BetMGM	Nov. 25, 2013
casino.nj.betmgm.com poker.nj.betmgm.com	BetMGM	Jul. 25, 2017
nj.partycasino.com	BetMGM	Mar. 14, 2018
palacasino.com palabingousa.com	Pala Interactive	Nov. 19, 2014
palapoker.com	Pala Interactive	Jun. 6, 2017
scorescasino.com	Pala Interactive	Jul. 25, 2017

INTERNET GAMING

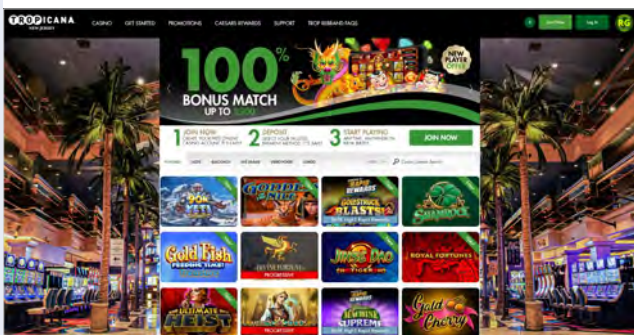
- In September, held the WSOP Online 2022, which included 33 bracelet tournaments where the winner of each bracelet earned a seat to the 2023 WSOP Tournament of Champions. Online events included Lucky 7s High Roller, No Limit Hold'em BIG 500, Super High Roller 8-Max, and more with buy-ins ranging from \$365 to \$10,000.

CAESARS INTERACTIVE ENTERTAINMENT (AFFILIATE OF CAESARS AC)



AUTHORIZED WEBSITES (7)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
harrahscasino.com wsop.com us.888.com us.888poker.com us.888casino.com	888	Nov. 25, 2013
caesarscasino.com	Light & Wonder ¹	Nov. 25, 2013
wynnbet.com	BetBull Limited	Aug. 13, 2020

CAESARS INTERACTIVE ENTERTAINMENT (AFFILIATE OF TROPICANA AC)



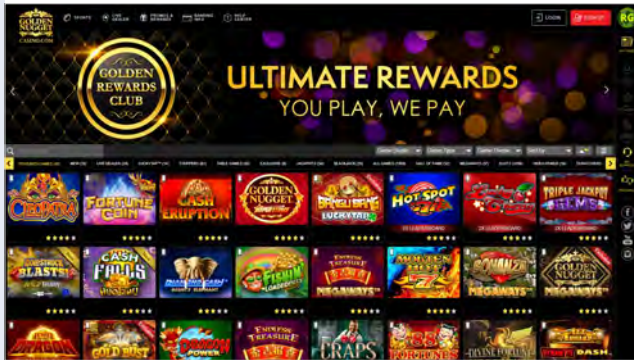
- In June, Tropicana online casino player accounts were transferred to caesarscasino.com and the Caesars Casino app as part of the process to change platform providers from Gamesys Limited to Light & Wonder.
- In September, players were directed to caesars.com/sportsbook-and-casino/nj/ for online casino play.

AUTHORIZED WEBSITE (1)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
caesars.com/sportsbook-and-casino/nj/	Light & Wonder ¹	Sep. 7, 2022

¹ Light & Wonder f/k/a Scientific Games Digital.

INTERNET GAMING

GOLDEN NUGGET

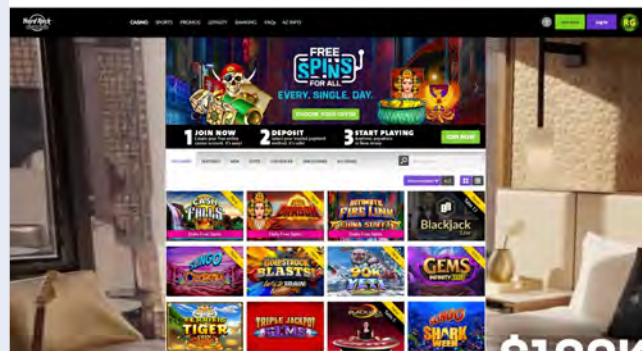


- In May, Golden Nugget Online Gaming merged with DraftKings. As a result of the merger, Golden Nugget Online Gaming surrendered its Internet Gaming affiliate license on May 4, 2022.
- In August, playsugarhouse.com was updated, rebranded, and relaunched as nj.betrivers.com. The site's rebrand rolled out with the BetRivers Bonus Bash offering chances to win daily prizes.

AUTHORIZED WEBSITES (7)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
stardustcasino.com	FanDuel	Nov. 21, 2014
goldennuggetcasino.com nj-casino.goldennuggetcasino.com	Light & Wonder ¹	Dec. 1, 2015
nj.betrivers.com ²	Rush Street Interactive	Sep. 10, 2016
nj.twinspires.com ³	GAN ³	Feb. 1, 2019
casino.fanduel.com	GAN	Jul. 27, 2021
nj.betway.com	Digital Gaming Corporation USA	Aug. 24, 2021

- In January, utilizing its existing partnership with the Philadelphia Eagles, Unibet launched Evolution Gaming's custom-themed game "Eagles Live Dealer Black Jack".
- In February, partnered with Paysafe to launch a new iGaming payment product which allows players quick and secure funding for their online gaming accounts through credit or debit cards and access to winnings in real time.

HARD ROCK



AUTHORIZED WEBSITES (3)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
hardrockcasino.com	Gaming Innovation Group (GiG)	Jul. 3, 2018
nj.unibet.com	Light & Wonder ¹	Jun. 1, 2019
nj.bet365.com	Bet365	Aug. 22, 2019

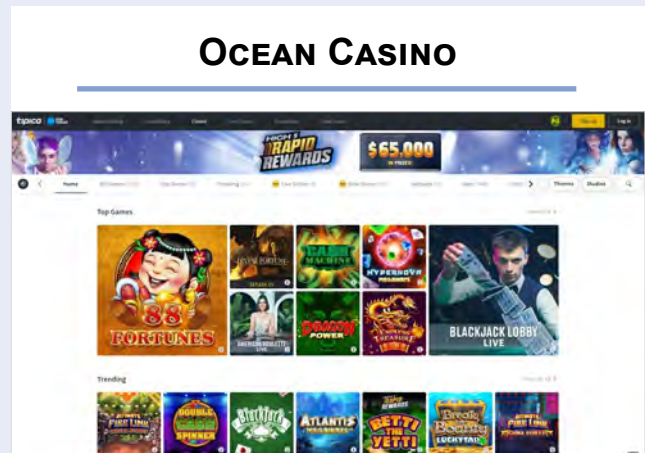
¹ Light & Wonder f/k/a Scientific Games Digital.

² nj.betrivers.com f/k/a playsugarhouse.com.

³ Platform provider changed from SBTech to GAN and website rebranded from nj.betamerica.com eff. Dec. 2, 2021. Ceased operations on Jun. 10, 2022.

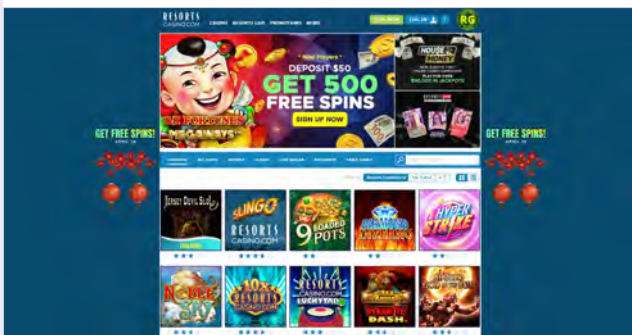
INTERNET GAMING

- In August, PlayStar launched its iGaming casino app, with access to on-demand slots and live games of roulette, baccarat, and blackjack, and featuring its customized “concierge” which offers a personalized user experience.
- In November, Evolution launched a live dealer casino studio at Ocean Casino Resort featuring the brand-new Football Studio, the first live-dealer variant of a top card game in North America.



AUTHORIZED WEBSITES (4)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
oceanonlinecasino.com	GAN	Jul. 15, 2018
nj.parxcasino.com	GAN	Oct. 4, 2019
casino-nj.tipico.us	Tipico USA Technology	Nov. 3, 2021
nj.playstar.com	Playstar NJ	Aug. 15, 2022

RESORTS DIGITAL (AFFILIATE OF RESORTS)



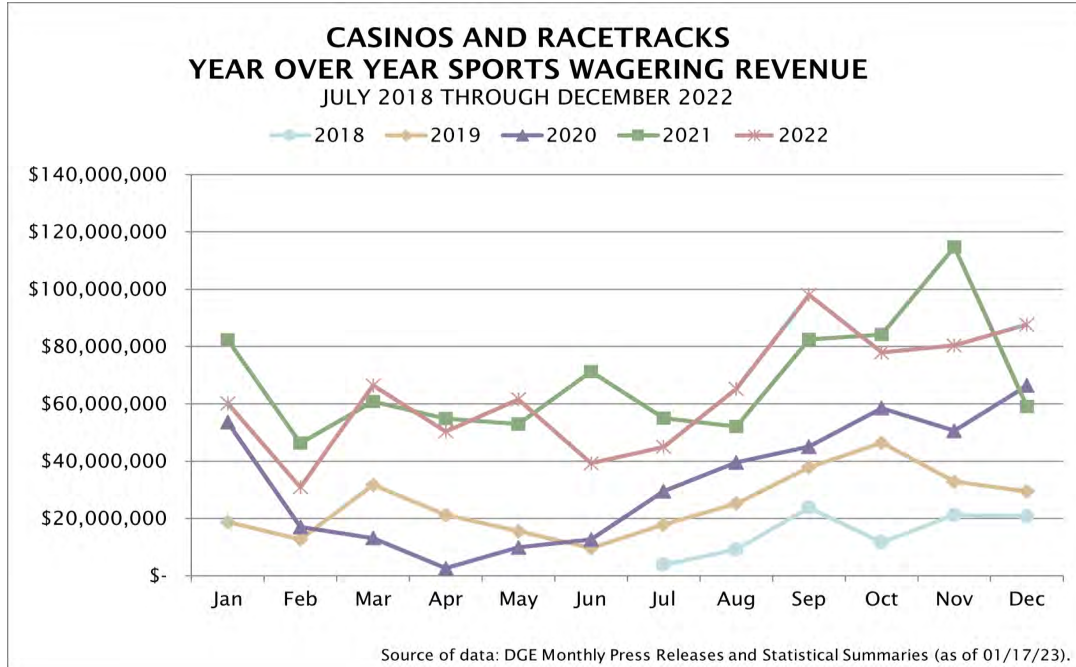
- In July, announced a partnership with Playtech which will provide Live Casino, Live Entertainment, and iCasino content to resortscasino.com.
- In November, DraftKings debuted a new progressive jackpot option which links a variety of table games or slot machine titles together to give players more chances to win, exclusively in New Jersey.

AUTHORIZED WEBSITES (5)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
resortscasino.com	Light & Wonder ¹	Feb. 25, 2015
mohegansuncasino.com	Light & Wonder ¹	Jul. 24, 2015
pokerstarsnj.com	The Stars Group	Mar. 21, 2016
draftkings.com	DraftKings	Dec. 17, 2018
barstoolsportsbook.com	Penn Interactive	Aug. 24, 2021

¹ Light & Wonder f/k/a Scientific Games Digital.

SPORTS WAGERING

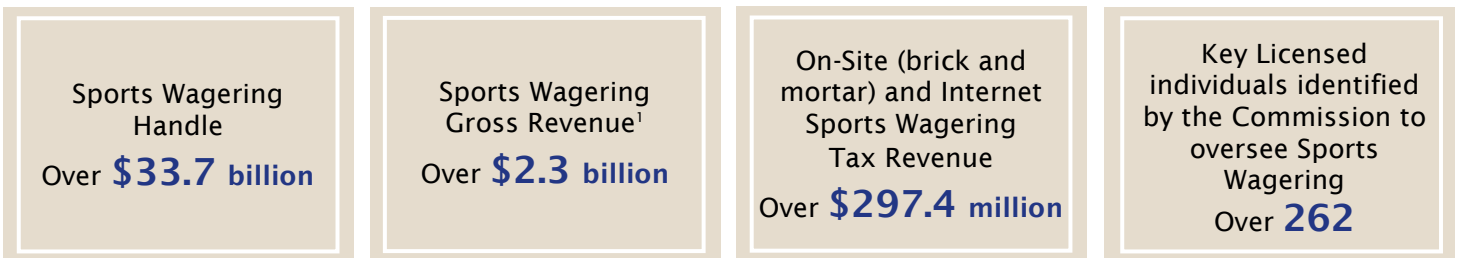
Sports Wagering Revenue was **\$294 million** at Atlantic City casinos and **\$469.2 million** at New Jersey racetracks for a year-over-year decrease of **3.7%** and **8.1%**, respectively. The chart below illustrates the growth of Sports Wagering. See page 55 for more detailed information on Sports Wagering Revenue.



2022 HIGHLIGHTS (CASINOS & RACETRACKS)



SINCE INCEPTION HIGHLIGHTS (CASINOS & RACETRACKS)



¹Sports Wagering Gross Revenue is not win and is maintained on a cash basis. Monthly Sports Wagering Revenue reflects the sum of all wagers ("handle"), less only the payouts on winning wagers. The deduction for payouts is limited to only "completed events" for the month and redeemed winning tickets. Wagers made on a "future event" are included in Sports Wagering Revenue in the month the wager was made, but payouts are deducted after the event is held and winning wagers redeemed. On a monthly basis, Sports Wagering Gross Revenue may be volatile due to "uncompleted events" and unredeemed winning tickets.

SPORTS WAGERING

FANDUEL SPORTSBOOK AT BALLY'S



- Opened in **March 2021**
- 4,100 square feet
- Five betting windows
- 20 self-serve betting kiosks
- 25-foot LED video wall
- Ten video displays

BETMGM SPORTSBOOK AT BORGATA



- Opened in **June 2019**
- 8,000 square feet
- Six betting windows
- 40-foot LED video wall
- Entire room non-smoking
- Reserved VIP lounge

CAESARS SPORTSBOOK AT CAESARS



- Opened in **June 2019**
- 15,200 square feet
- Self-service beer wall
- Seating for over 150
- Five private Fan Caves including XBOX game consoles and table service

THE SPORTSBOOK AT GOLDEN NUGGET



- Opened in **August 2018**
- 2,500 square feet
- 50 televisions
- Five video walls
- Self-serve betting kiosks
- Entire room non-smoking

SPORTS WAGERING HIGHLIGHTS

- Sports Wagering Handle for New Jersey's fourth Super Bowl grew **22.4%** for total wagering of **\$143.7 million**.
- In March, the first U.S. sanctioned esports skill-based gaming event was held at Hard Rock, in partnership with Esports Entertainment Group, and drew over 290 registrants and more than 100 on-site spectators. Professional competitors were watched by more than 16,000 viewers as they played and streamed from the event.
- In July, Ocean Casino Resort unveiled its new sportsbook, The Gallery Bar, Book, and Games, with a grand opening celebration featuring appearances by the Harlem Wizards, the official drumline of the Philadelphia 76ers, and former Philadelphia Eagle Barrett Brooks.

SPORTS WAGERING HIGHLIGHTS

- Internet Sports Wagering Revenue (casinos and racetracks) accounted for over **94.6%** of total Sports Wagering Revenue.
- In August, Caesars Interactive Entertainment partnered with Prophet Exchange, the first peer-to-peer sports betting exchange platform in the U.S., to offer users in New Jersey the ability to place wagers based on market prices and prices set by other users. Instead of a traditional sportsbook margin, the exchange takes a small commission of net winning bets.
- In September, Mojo Interactive, Inc. launched its sports stock market app in New Jersey, which offers prop bets that act like stocks, live in-game share price movement, and the ability to trade in and out in real time to collect profits or cut losses. Users can invest in the careers of athletes based on their sports knowledge and pick players they think will provide the most profit.

HARD ROCK SPORTSBOOK



- Opened in **March 2019**
- 3,800 square feet
- 60 televisions
- Six betting kiosks
- Seating for 50
- Full service bar featuring video poker games

CAESARS SPORTSBOOK AT HARRAH'S



- Opened in **May 2019**
- 3,800 square feet
- Extra plush theatre seating
- High resolution LED screens
- Two private Fan Caves
- Food service by AC Burger Co.

THE GALLERY BAR, BOOK, & GAMES AT OCEAN



- Opened in **July 2022**
- 12,000 square feet
- 100-foot elevated bar and lounge
- 140 feet of LED video walls
- Blackjack, roulette, and slots
- VIP experience at Balcony Bar

DRAFTKINGS SPORTSBOOK AT RESORTS



- Opened in **November 2018**
- 5,000 square feet
- VIP area with bottle service
- 15-foot LED video wall
- High resolution LED screens
- 18 self-serve betting kiosks

SPORTS WAGERING

CAESARS SPORTSBOOK AT TROPICANA



- Opened in **March 2019**
- 5,000 square feet
- Panoramic LED screen
- 250-sq. ft. odds board
- Entire room non-smoking
- Seating for 180

CAESARS SPORTSBOOK AT MONMOUTH PARK



OCEANPORT AVE. OCEANPORT, NJ 07757
732-222-5100
MONMOUTH PARK.COM

- Opened in **June 2018**
- 15,000 square feet
- 75-foot video wall and 100 televisions
- Caesars Sports Bar featuring 50 additional TVs

FANDUEL SPORTSBOOK AT THE MEADOWLANDS



1 RACETRACK DR. E. RUTHERFORD, NJ 07073
201-843-2446
PLAYMEADOWLANDS.COM

- Opened in **July 2018**
- 5,300 square feet
- 57 televisions
- 55 self-serve betting kiosks
- Seating for 207

PARX SPORTSBOOK AT FREEHOLD RACEWAY



130 PARK AVE. FREEHOLD, NJ 07728
732-462-3800
FREEHOLD RACEWAY.COM

- Opened in **September 2020**
- 8,000 square feet
- Seven self-serve betting kiosks

SPORTS WAGERING HIGHLIGHTS

- New Jersey's Sports Wagering Handle surpassed **\$1 billion** in the months of January, March, October, November, and December.
- In December, Bet365 entered into an agreement with Sports Information Services (SIS) to become the first non-tournament esports betting provider in New Jersey, allowing Bet365 access to live streaming of games, including visible Esports Integrity Commission-trained integrity referees, live broadcasters, betting prompts, player statistics, and more.
- In 2022, the number of authorized Internet sports wagering sites increased to twenty-nine. Bally's AC launched getsportstrade.com, Harrah's AC launched prophetbettingexchange.com, Tropicana AC launched mojo.com, and Freehold Raceway launched nj.betparx.com/kambi#home.

SPORTS WAGERING

NEW JERSEY INTERNET SPORTS WAGERING SITES FOR THE YEAR ENDED DECEMBER 31, 2022

C A S I N O S	LICENSEE	OPERATOR/ PARTNER	SPORTS BOOK PROVIDER	AUTHORIZED WEBSITES (20)	APPROVED FOR FULL PLAY
	Bally's AC	Esports Entertainment Group (EEG)	Esports Entertainment Group (EEG)	vie.gg/esports-bets	04/01/22
		Sporttrade New Jersey	Sporttrade New Jersey	getsporttrade.com	09/13/22
	Borgata	MGM Resorts Int.	BetMGM	borgataonline.com	05/14/19
		MGM Resorts Int.	BetMGM	sports.nj.betmgm.com	09/05/19
	Caesars AC	Caesars Interactive Entertainment	SGD OpenBet	caesarscasino.com	09/06/18
		Caesars Interactive Entertainment	Betbull Limited	wynnbet.com	08/13/20
	Golden Nugget ¹	Churchill Downs	Kambi	nj.twinspires.com	02/07/19
		Golden Nugget	SGD OpenBet	nj-casino.goldennuggetcasino.com/sports/	02/19/19
		Digital Gaming Corporation USA	Digital Gaming Corporation USA	nj.betway.com	08/24/21
Hard Rock	Hard Rock	Light & Wonder ²	hardrockcasino.com/sportsbook	01/26/19	
	Bet365	Bet365	nj.bet365.com	08/30/19	
	Unibet Interactive, Inc.	Kambi	nj.unibet.com	09/10/19	
Harrah's AC	Caesars Interactive Entertainment	Prophet Exchange	prophetbettingexchange.com	08/22/22	
	Caesars Interactive Entertainment	Fubo Gaming, Inc.	fubosportsbook.com	08/22/22	
Ocean Casino	Tipico	Tipico	tipico.com/us	09/24/20	
Resorts Digital (affiliate of Resorts)	DraftKings	Kambi	draftkings.com	08/06/18	
	Resorts Digital Gaming	SBTech	resortscasino.com	01/31/19	
	The Stars Group	The Stars Group	nj.foxbet.com	08/31/19	
Tropicana AC	William Hill	William Hill	williamhill.com/us/nj	01/25/19	
	Mojo Interactive, Inc.	Mojo Interactive, Inc.	mojo.com	09/06/22	
R A C E T R A C K S	LICENSEE	OPERATOR/ PARTNER	SPORTS BOOK PROVIDER	AUTHORIZED WEBSITES (9)	APPROVED FOR FULL PLAY
	Meadowlands	FanDuel Group	FanDuel Group	sportsbook.fanduel.com	09/06/18
		PointsBet New Jersey	PointsBet New Jersey	pointsbet.com	12/15/18
		SBOPCO	SuperBook	nj.superbook.com	09/01/21
	Monmouth Park	William Hill	William Hill	williamhill.com/us/nj	09/07/18
		Rush Street Interactive	Kambi	nj.betrivers.com	08/15/22
		Score Digital Sports Ventures	Networks (US)	thescore.bet	08/24/19
	Freehold Raceway/ FR Park Racing, LP	Penn Interactive	Barstool Sportsbook	barstoolsportsbook.com	08/24/21
		PlayUp Inc.	PlayUp Inc.	nj.playupusa.com/en-us/home	10/12/21 (revoked 07/19/23)
		PT Services (Delaware)	Playtech	nj.betparx.com/kambi#home	03/15/22

¹ Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period.

² Light & Wonder f/k/a Scientific Games Digital.

Note: Sports Wagering licenses and approval to do business with the intermediaries granted by Orders and Actions of the Director of the Division of Gaming Enforcement. 2022 approvals highlighted in bold.

ATLANTIC CITY CASINOS

Total Gaming Revenue for 2022 was **\$4.74 billion**. Growth in Total Gaming Revenue meant a 25.3% increase in revenue for the state's Casino Revenue Fund, which benefits senior and disabled citizens across New Jersey. See pages 53, 56, and 57 for more detailed information on Total Gaming Revenue and Tax Revenue. See page 73 for details regarding the Casino Revenue Fund. (Due to coronavirus-related closures and restrictions in 2021, comparisons with other time periods are not reasonable.)

ATLANTIC CITY CASINO INDUSTRY GAMING REVENUE¹ FOR THE YEAR ENDED DECEMBER 31, 2022

	Revenue
SLOT WIN	\$2,043,922,305
TABLE GAME WIN	\$741,701,405
CASINO WIN	\$2,785,623,710
INTERNET WIN	\$1,662,695,775
SPORTS WAGERING REVENUE	\$293,721,531
TOTAL GAMING REVENUE	\$4,742,041,016

ATLANTIC CITY CASINO FACILITY STATISTICS FOR THE YEAR ENDED DECEMBER 31, 2022

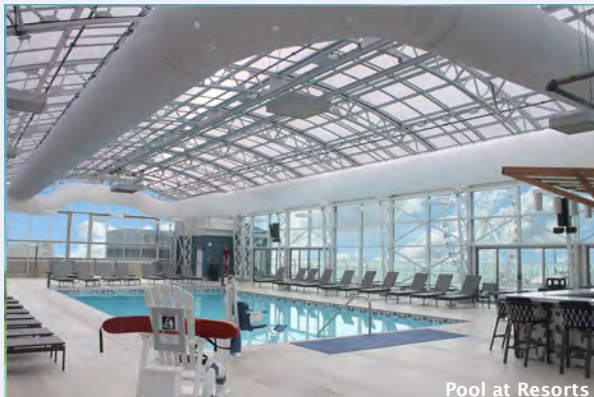
TOTAL TABLE GAMES ¹	1,099
SLOT MACHINES ¹	15,535
TOTAL GAMING SPACE (SQ. FT.) ¹	1,046,066
INTERNET GAMING SITES ²	40*
INTERNET SPORTS WAGERING SITES ²	20*
HOTEL ROOMS	15,558
FOOD & BEVERAGE OUTLETS	235
RETAIL SPACE OUTLETS	96

Meeting Space
Over **860,000 sq. ft.**

Meeting Rooms
Over **300**

Casino Parking Spaces
Over **43,000**

Capital investment in the Atlantic City casino industry on a cumulative basis since 1978, including the initial cost of construction for each property and subsequent capital improvements, totaled **\$19.1 billion**. Capital improvements in 2022 totaled **\$415 million** and included: renovation of the high-limit slot lounge at **Borgata**, renovation of the outdoor pool and pool deck at **Resorts**, rebrand of the sportsbook at **Ocean Casino**, and new restaurant and bar offerings at **Bally's Atlantic City**, **Caesars Atlantic City**, and **Harrah's Resort Atlantic City**. Several other casinos announced capital projects for completion in the near future.



¹ Source of data: Monthly Gross Revenue Reports Form DGE-101, Monthly Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/17/23). Total Table Games includes poker and other games. Total Gaming Space (sq. ft.) includes simulcasting.

² Internet permits, Sports Wagering licenses, and approval to do business with the intermediaries granted by Orders and Actions of the Director of the Division of Gaming Enforcement.

* Includes sites that ceased operation prior to year end.

ATLANTIC CITY CASINO HOTELS

BALLY'S ATLANTIC CITY



1900 Pacific Avenue
Atlantic City, NJ 08401

609-340-2000

<https://casinos.ballys.com/atlantic-city/>

CASINO LICENSEE		PREMIER ENTERTAINMENT A.C., LLC	
PARENT COMPANY		BALLY'S CORPORATION	
OPENING DATE		DECEMBER 29, 1979	
GAMING SPACE (SQ. FT.)		84,236	
HOTEL ROOMS	1,205	SLOT MACHINES	1,189
FOOD & BEVERAGE OUTLETS	15	TABLE GAMES*	88
RETAIL SPACE OUTLETS	2	INTERNET GAMING SITES	3
TOTAL EMPLOYEES	1,462	INTERNET SPORTS WAGERING SITES	2

Note: Figures as of year end 2022.

*Includes other games.

HIGHLIGHTS

- In May, held a ribbon-cutting ceremony to celebrate its property-wide renovations which included a refreshed hotel lobby, 360-degree rotating Carousel Bar, Bally's Legends VIP Beach, and remodeled Bally's Tower featuring 750 renovated rooms and 16 new penthouse-style suites.
- Also in May, opened The Yard, a new beer-garden style venue with indoor and outdoor stages for entertainment, a tap list featuring local and national brewers, gastro-pub fare, 90s-themed arcade games, and a retractable roof.
- In September, hosted Sho:Box: The New Generation series, a nationally televised triple-header boxing extravaganza on the Showtime network with three main events and a weigh-in on The Yard's indoor stage.
- In October, opened the Casino Café & Grille, an All-American bar and grille restaurant that resembles a classic diner, serving breakfast and lunch daily.
- Throughout the year, introduced over 400 new slots, Blackjack Match Progressive, and all new Royal 9 Baccarat Progressives with a \$25 progressive side bet.

ATLANTIC CITY CASINO HOTELS

1 Borgata Way
 Atlantic City, NJ 08401
 609-317-1000
[https://
 borgata.mgmresorts.com/
 en.html](https://borgata.mgmresorts.com/en.html)



BORGATA HOTEL CASINO & SPA

CASINO LICENSEE	MARINA DISTRICT DEVELOPMENT COMPANY, LLC		
PARENT COMPANY	MGM RESORTS INTERNATIONAL		
OPENING DATE	JULY 2, 2003		
GAMING SPACE (SQ. FT.)	160,391*		
HOTEL ROOMS	2,767	SLOT MACHINES	2,483
FOOD & BEVERAGE OUTLETS	37	TABLE GAMES**	244
RETAIL SPACE OUTLETS	17	INTERNET GAMING SITES	10
TOTAL EMPLOYEES	4,504	INTERNET SPORTS WAGERING SITES	2

Note: Figures as of year end 2022.

*Includes simulcasting square footage.

**Includes poker and other games.

HIGHLIGHTS

- In February, introduced MGM Rewards, the newly named loyalty program offering expanded earning opportunities for non-gaming hotel and dining guests in addition to player rewards including free nights and other on-site perks.
- In April, began its annual Savor Borgata Culinary Series events featuring four new expertly curated food and cocktail pairing experiences including Lunch & Learn with Executive Chef Aram Mardigian.
- In June, opened B-Prime, a new steak house with modern flare featuring the world's best steak cuts from New Jersey, Idaho, Texas, and Japan; an elevated beverage menu, and the "Taste of Japan" steak flight including A5 Kobe Beef.
- In December, reopened the newly renovated Miralto high-limit 8,300 square foot slot lounge featuring over 100 slot games such as Dragon Cash, Lightning Cash, and the exclusive \$500 Red, White, and Blue Wild Star.
- Also in December, reopened the newly renovated Old Homestead Steak House featuring a redesigned dining room and expanded bar inspired by Old Homestead's flagship location in New York.

ATLANTIC CITY CASINO HOTELS

CAESARS ATLANTIC CITY/ CAESARS ENTERTAINMENT



2100 Pacific Avenue
Atlantic City, NJ 08401
609-348-4411
www.caesars.com/caesars-ac

CASINO LICENSEE	BOARDWALK REGENCY, LLC (SUCCESSOR IN INTEREST TO BOARDWALK REGENCY CORPORATION)		
PARENT COMPANY	CAESARS ENTERTAINMENT, INC.		
OPENING DATE	JUNE 26, 1979		
GAMING SPACE (SQ. FT.)	113,451		
HOTEL ROOMS	1,144	SLOT MACHINES	1,731
FOOD & BEVERAGE OUTLETS	17	TABLE GAMES*	107
RETAIL SPACE OUTLETS	6	INTERNET GAMING SITES	7
TOTAL EMPLOYEES	2,561	INTERNET SPORTS WAGERING SITES	2

Note: Figures as of year end 2022.

*Includes other games.

HIGHLIGHTS

- In April, partnered with DSD Renewables and broke ground on a solar portfolio for all three Atlantic City properties with the goal of reducing greenhouse gas emissions and generating clean renewable energy as part of their CodeGreen strategy.
- Also in April, introduced a new and improved Caesars Rewards® Visa® card, allowing new and existing rewards members to earn Reward Credits and raise their Tier Status with every purchase.
- In July, reopened the newly designed Pool at Caesars located on the rooftop of Qua Baths and Spa that includes two separate levels of seating with modern lounge chairs, daybeds, and private cabanas.
- In September, opened the first Hell's Kitchen restaurant on the East Coast featuring Gordon Ramsay's famous Beef Wellington and 233 seats throughout three levels with a kitchen view inspired by the famous "Hell's Kitchen" TV competition series.
- In October, opened the iconic Nobu restaurant with partners Chef Nobu Matsuhisa, Robert DeNiro, and Meir Teper, offering exceptional sushi, seafood cuisine, and ocean views.

ATLANTIC CITY CASINO HOTELS

Huron Ave. & Brigantine Blvd.
 Atlantic City, NJ 08401
 609-441-2000
www.goldennugget.com/atlantic-city/



GOLDEN NUGGET ATLANTIC CITY

CASINO LICENSEE	GOLDEN NUGGET ATLANTIC CITY, LLC		
PARENT COMPANY	FERTITTA ENTERTAINMENT HOLDINGS, LLC		
OPENING DATE	JUNE 19, 1985 (TRUMP CASTLE ASSOCIATES)		
GAMING SPACE (SQ. FT.)	78,014		
HOTEL ROOMS	717	SLOT MACHINES	1,112
FOOD & BEVERAGE OUTLETS	17	TABLE GAMES*	81
RETAIL SPACE OUTLETS	8	INTERNET GAMING SITES	6
TOTAL EMPLOYEES	1,358	INTERNET SPORTS WAGERING SITES	2

Note: Figures as of year end 2022.

*Includes poker and other games.

HIGHLIGHTS

- In January, a player won over \$2.8 million on a Monopoly Money Grab penny slot machine with a \$6 wager.
- In February, hosted *Atlantic City Weekly's* Wing Wars V featuring all you can eat wings from 17 local bars and restaurants, live music, contests, and awards.
- In June, hosted *Atlantic City Weekly's* Burger Bash V featuring mouthwatering burgers from 14 different restaurants and a burger eating contest where the winner was declared the "Burger King" and received a free overnight stay.
- Also in June, hosted the annual Fakefest rock band festival, a four-day experience featuring tribute bands honoring legends such as Bruce Springsteen, Van Halen, and Guns N' Roses.
- In August, hosted the International Winefest featuring wines from around the world, live jazz music, and award-winning cuisine.
- Completed a casino floor renovation project that included more than 90 additional slot machines and a new and improved electronic table games section with bench-style seating.

ATLANTIC CITY CASINO HOTELS

HARD ROCK ATLANTIC CITY



1000 Boardwalk
Atlantic City, NJ 08401

609-449-1000

www.hardrockhotelatlanticcity.com

CASINO LICENSEE (MANAGER)		HR ATLANTIC CITY, LLC	
PARENT COMPANY		SEMINOLE HR HOLDINGS, LLC	
CASINO LICENSEE (OWNER/OPERATOR)		BOARDWALK 1000, LLC	
PARENT COMPANY		HARD ROCK TRISTATE AC, LLC	
OPENING DATE		JUNE 27, 2018	
GAMING SPACE (SQ. FT.)		122,834	
HOTEL ROOMS	1,971	SLOT MACHINES	2,330
FOOD & BEVERAGE OUTLETS	28	TABLE GAMES*	130
RETAIL SPACE OUTLETS	9	INTERNET GAMING SITES	3
TOTAL EMPLOYEES	3,448	INTERNET SPORTS WAGERING SITES	3

Note: Figures as of year end 2022.

*Includes other games.

HIGHLIGHTS

- In February, in honor of Black History Month, partnered with the African American Heritage Museum of Southern New Jersey to present free pop-up exhibits “Jackie Robinson: Stealing Home” and “This Little Light of Mine: The Black Church”.
- Also in February, showed appreciation to its hotel and casino team members by disbursing over \$10 million in bonuses and randomly selecting winners of prizes such as a new car.
- In July, presented “Beyond Van Gogh: The Immersive Experience,” an exhibit where guests could enjoy cutting-edge 3D technology and music that brought Vincent Van Gogh’s paintings to life.
- Also in July, hosted a celebrity Blackjack Tournament and Meet & Greet with legends including Dan Marino and Allen Iverson.
- In November, hosted the weekend-long Atlantic City Tattoo Expo featuring over 150 tattoo artists from around the world.

ATLANTIC CITY CASINO HOTELS

777 Harrah's Blvd.
Atlantic City, NJ 08401
609-441-5000
www.caesars.com/harrahs-ac



HARRAH'S RESORT ATLANTIC CITY

CASINO LICENSEE		HARRAH'S ATLANTIC CITY OPERATING COMPANY, LLC	
PARENT COMPANY		CAESARS ENTERTAINMENT, INC.	
OPENING DATE		NOVEMBER 23, 1980	
GAMING SPACE (SQ. FT.)		150,103	
HOTEL ROOMS	2,590	SLOT MACHINES	1,850
FOOD & BEVERAGE OUTLETS	20	TABLE GAMES*	130
RETAIL SPACE OUTLETS	10	INTERNET GAMING SITES	N/A
TOTAL EMPLOYEES	2,441	INTERNET SPORTS WAGERING SITES	2

Note: Figures as of year end 2022.

*Includes poker and other games.

HIGHLIGHTS

- In March, hosted Atlantic Cape Foundation's 39th annual Atlantic Cape Restaurant Gala, "Immersion," which has raised over \$3.5 million in scholarship funds since inception.
- In June, hosted Masters of Illusion LIVE!, America's largest touring interactive magic show featuring illusions, mind magic, comedy, and dangerous escapes.
- In August, opened two celebrity chef casual-concept restaurants: Chicken Guy! by Guy Fieri and Bobby's Burgers by Bobby Flay.
- In October, hosted the 2022 US Open Pool Championship at The Waterfront Conference Center where 256 players competed in the sport's longest running event to win a grand prize of \$50,000.
- In November, presented The Topsy Elf at Eden Lounge, a holiday themed pop-up bar featuring Christmas-inspired drinks and a "12 Bites of Christmas" promotion with all proceeds benefitting The FoodBank of NJ.
- In December, a player won over \$1.6 million, the largest payout on an All-In Progressive Poker game in the history of Caesars Entertainment Atlantic City.

ATLANTIC CITY CASINO HOTELS

OCEAN CASINO RESORT



500 Boardwalk
Atlantic City, NJ 08401
609-783-8000
www.theoceanac.com

CASINO LICENSEE		AC OCEAN WALK, LLC	
PARENT COMPANY		TEN RE ACNJ, LLC	
OPENING DATE		JUNE 27, 2018	
GAMING SPACE (SQ. FT.)		136,957	
HOTEL ROOMS	1,858	SLOT MACHINES	1,770
FOOD & BEVERAGE OUTLETS	31	TABLE GAMES*	122
RETAIL SPACE OUTLETS	15	INTERNET GAMING SITES	4
TOTAL EMPLOYEES	3,285	INTERNET SPORTS WAGERING SITES	1

Note: Figures as of year end 2022.

*Includes other games.

HIGHLIGHTS

- In June, opened Serendipity3, Atlantic City's version of the legendary New York City restaurant, which serves extravagant food and desserts, including their world famous Frrozen Hot Chocolate.
- Also in June, celebrated its Fourth Anniversary which included a Summer Kick Off \$750,000 Sweepstakes, fireworks show, entertainment, and more.
- In August, launched Lucy the Elephant Weekend festival with HQ2 Nightclub/Dayclub, donating a portion of the proceeds to the restoration of Lucy the Elephant, the oldest surviving U.S. roadside attraction.
- In November, announced the return of its "Season of Giving" charitable campaign, which provided \$40,000 in gifts, assistance and donations impacting multiple charitable causes, gift cards to team members, and gaming promotions.
- Completed \$85 million in property development, including 460 new hotel rooms and suites, a new sportsbook, and multiple new food and beverage outlets.

ATLANTIC CITY CASINO HOTELS

1133 Boardwalk
 Atlantic City, NJ 08401
 609-340-6300
www.resortssac.com



RESORTS CASINO HOTEL

CASINO LICENSEE	DGMB CASINO, LLC		
PARENT COMPANY	DGMB CASINO HOLDING, LLC		
OPENING DATE	MAY 26, 1978 (RESORTS INTERNATIONAL, INC.)		
GAMING SPACE (SQ. FT.)	79,009		
HOTEL ROOMS	942	SLOT MACHINES	1,343
FOOD & BEVERAGE OUTLETS	23	TABLE GAMES*	75
RETAIL SPACE OUTLETS	7	INTERNET GAMING SITES	5
TOTAL EMPLOYEES	1,643	INTERNET SPORTS WAGERING SITES	3

Note: Figures as of year end 2022.

*Includes other games.

HIGHLIGHTS

- In May, kicked off the summer with its Annual Beach Ball Drop on the boardwalk with giveaways, promotions, slot tournaments, and live music.
- In June, transformed Bar One into an under the sea themed pop-up bar named the Coral Lounge, featuring ocean inspired cocktails and live entertainment throughout the summer.
- In July, held a ribbon cutting ceremony for its newly remodeled 45,000-gallon indoor/outdoor saltwater pool and pool deck that can be used year-round, featuring a 248 glass panel retractable roofing system, a 12-seat full-service cabana-style bar, an upgraded fitness center, and 100 new lounge chairs with beach and ocean views.
- In December, hosted Michael Martocci Presents Frank Sinatra's Birthday Bash, a multimedia musical tribute to commemorate Frank Sinatra's career and the 40th anniversary of his final performance on the Superstar Theater stage.
- Completed a \$5 million reinvestment including a new high-limit VIP Asian gaming room named the Crystal Palace, as well as the addition of over 400 new slot machines with titles such as Epic Fortunes, Wicked Wheel Fire Panda, and Wheel of Fortune Triple Double Emeralds.

ATLANTIC CITY CASINO HOTELS

TROPICANA ATLANTIC CITY



2831 Boardwalk
Atlantic City, NJ 08401

609-340-4000

www.caesars.com/tropicana-ac

CASINO LICENSEE		TROPICANA ATLANTIC CITY CORP.	
PARENT COMPANY		CAESARS ENTERTAINMENT, INC.	
OPENING DATE		NOVEMBER 26, 1981	
GAMING SPACE (SQ. FT.)		121,071	
HOTEL ROOMS	2,364	SLOT MACHINES	1,727
FOOD & BEVERAGE OUTLETS	49	TABLE GAMES*	122
RETAIL SPACE OUTLETS	25	INTERNET GAMING SITES	1
TOTAL EMPLOYEES	2,094	INTERNET SPORTS WAGERING SITES	2

Note: Figures as of year end 2022.

*Includes poker and other games.

HIGHLIGHTS

- In March, Cuba Libre Restaurant & Rum Bar introduced live Latin music on Friday nights featuring regional Latin cover bands, leading into its Cuba Libre Nights Viva La Noche nightlife event.
- In April, announced plans for a new Caesars Rewards experience center, the addition of 240 new games with over 200 new titles, and casino floor enhancements.
- In June, hosted The Masked Singer Tour, a live version of the popular TV show where the audience viewed performances from fan-favorite characters and the unmasking of a local celebrity guest.
- In December, hosted a screening of *National Lampoon's Christmas Vacation* followed by a question and answer segment with Chevy Chase.
- Throughout the year, debuted the newly redesigned PF Chang's and several new restaurants including Wild Honey Smokehouse and Tavern, Ossu Japanese Tavern, Hash House A Go Go, Purple Zebra, and Gin Rickey's.
- Held fireworks shows every Saturday throughout the summer.

SPOTLIGHT ON ATLANTIC CITY



Chicken Bone Beach Historical Foundation, Inc.



Chicken Bone Beach Historical Foundation, Inc. (CBB) is a non-profit organization founded in 1997 whose title pays homage to the historical segregation of African Americans on Atlantic City beaches (referred to as “Chicken Bone Beach”). CBB’s mission is “to create pride in our Black heritage and promote family values and unity in Atlantic County by educating and exposing our youth, the community and tourists to the original American art form of jazz. This allows us to also celebrate the rich and dynamic African-American history during the era of Chicken Bone Beach.”

Preserving Jazz History and African American Culture in Atlantic City



726 N. Indiana Avenue
Atlantic City, NJ 08401



Henrietta Wallace-Shelton
Co-Founder, President & CEO

CBB keeps youth at the heart of its foundation, conducting tuition-free Music & Voice Lessons year round for Atlantic City kids to continue their music training under master teachers. It also hosts a free, weekly jazz concert series during the summer, drawing some of the biggest names in American Jazz to the Atlantic City Boardwalk. CBB believes that jazz is a progressive gathering force of inclusion that can turn the memory of an unfortunate chapter of American history into a positive force of good.



For more information, visit chickenbonebeach.org

ATLANTIC CITY IN-PERSON EXPERIENCES



CASINO ENTERTAINMENT HIGHLIGHTS

JANUARY

Deon Cole at Borgata Hotel Casino & Spa
Almost Queen at Bally's Atlantic City

FEBRUARY

Kool & The Gang at Ocean Casino Resort
Peabo Bryson at Tropicana Atlantic City

MARCH

DJ Pauly D at Harrah's Resort Atlantic City
The 5th Dimension at Tropicana Atlantic City

APRIL

ABBA: The Concert at Resorts Casino Hotel
LANCO at Harrah's Resort Atlantic City

MAY

Sting at Hard Rock Atlantic City
Dionne Warwick at Golden Nugget Atlantic City

JUNE

Brian McKnight at Caesars Atlantic City
Andrea Bocelli at Hard Rock Atlantic City

JULY

Lynyrd Skynyrd at Ocean Casino Resort
Pat Benatar & Neil Geraldo at Caesars Atlantic City

AUGUST

Lit Concert at Bally's Atlantic City
Amy Schumer at Ocean Casino Resort

SEPTEMBER

Scorpions at Borgata Hotel Casino & Spa
The Spinners at Golden Nugget Atlantic City

OCTOBER

Dropkick Murphys at Caesars Atlantic City
Adam Sandler at Hard Rock Atlantic City

NOVEMBER

Air Supply at Resorts Casino Hotel
Sebastian Maniscalco at Borgata Hotel Casino & Spa

DECEMBER

Earth, Wind & Fire at Hard Rock Atlantic City
Duran Duran at Ocean Casino Resort

For more information on Atlantic City Entertainment, please visit: www.visitatlanticcity.com

ATLANTIC CITY IN-PERSON EXPERIENCES

RESORT HIGHLIGHTS

JANUARY

30th Atlantic City Polar Bear Plunge
Atlantic City Indoor Auto Races

FEBRUARY

“LOVE AC” Vow Renewal at Absecon Lighthouse

MARCH

MAAC Basketball and Esports Championships
Atlantic City Boat Show

APRIL

April Fools Half Marathon
Casino Career Fair

MAY

Atlantic City Regional Stand Down Event
Grand Opening Celebration of North Beach Mini Golf
Opening of Lucky Snake Raceway at Showboat Hotel
Memorial Day Celebrations

JUNE

Atlantic City Beer and Music Festival
Juneteenth Celebrations
Atlantic City Seafood and Music Festival
Summer Concert Series
Le Dîner en Blanc Atlantic City

JULY

4th of July Fireworks Celebrations
NAACP 113th National Convention
Broadway on the Boardwalk

AUGUST

Atlantic City Airshow
Phish Beach Concert
Jurassic Quest at Convention Center
TidalWave Country Music Beach Festival

SEPTEMBER

Atlantic City Latin American Festival
In-Water Power Boat Show
Ironman 70.3 Atlantic City Triathlon

OCTOBER

Atlantic City Comedy Festival
Atlantic City Marathon
Atlantic City Restaurant Week
Opening of the Esports Innovation Center at Stockton University
Mary J. Blige at Boardwalk Hall
Perfect Tenn Festival 2.0 on Tennessee Avenue

NOVEMBER

Disney on Ice: Frozen and Encanto at Boardwalk Hall
New Jersey League of Municipalities Conference
New Jersey Education Association Convention

DECEMBER

45th Anniversary of Legalized Casino Gaming in New Jersey at Stockton University
Atlantic City Winter Wonderland Holiday Parade
Atlantic City Holiday Bazaar at Noyes Arts Garage



North Beach Mini Golf



Lucky Snake Raceway



Summer Concert Series (a)



Boardwalk Airshow

(a) Photo Credit: Annual July & August - Chicken Bone Beach Jazz On The Beach Concert Series - Kennedy Plaza Stage, Boardwalk in Atlantic City. Photograph by David Goodman, courtesy of CBBHF.

REVENUES, EXPENSES, & DISBURSEMENTS

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REVENUES, EXPENSES, & DISBURSEMENTS

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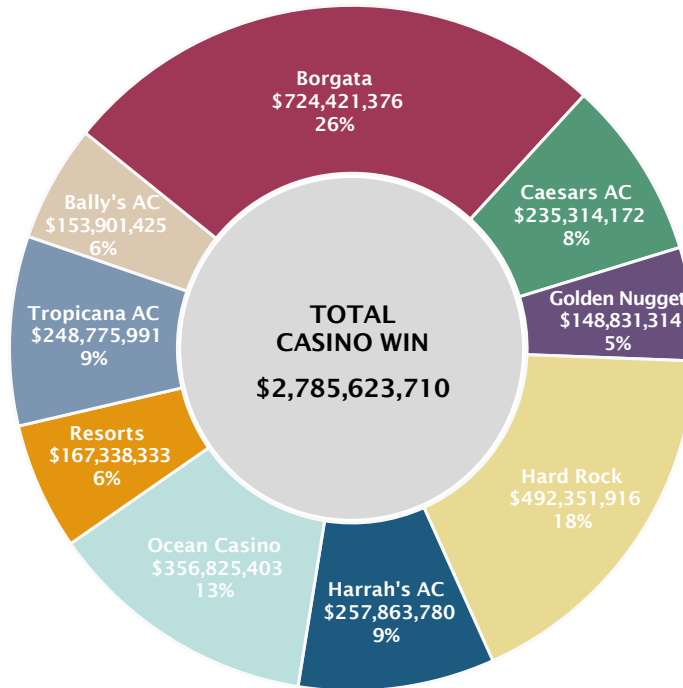
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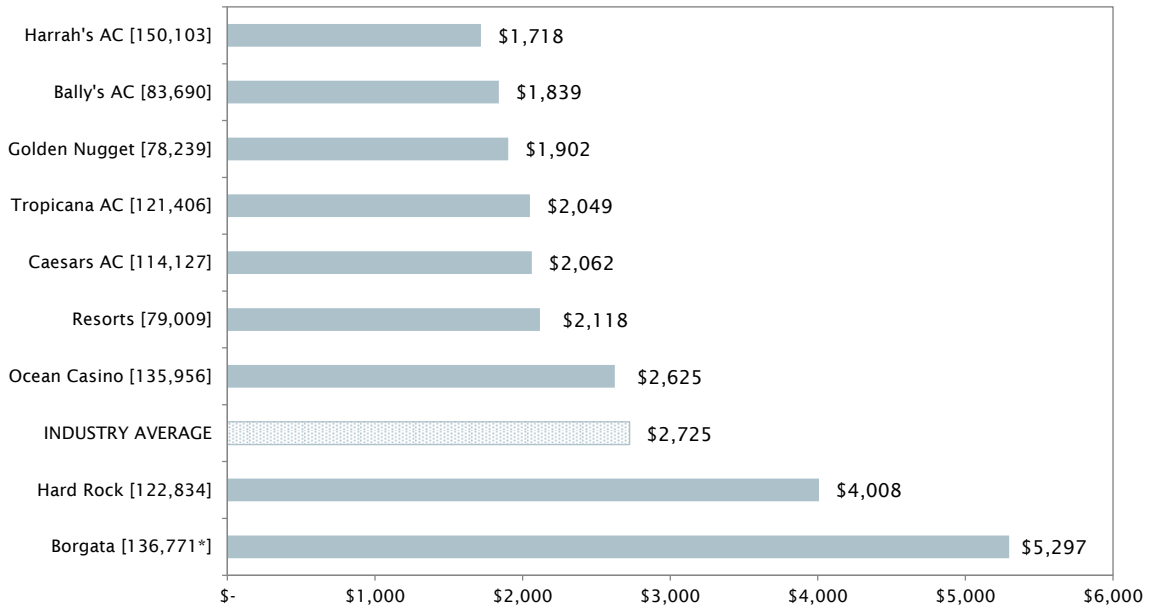
Photo Credit: iStock.com/Divepic

**ATLANTIC CITY CASINO INDUSTRY
CASINO WIN AND MARKET SHARE
FOR THE YEAR ENDED DECEMBER 31, 2022**



Source of data: Monthly Gross Revenue Reports Form DGE-101 (as of 01/17/23).

**ATLANTIC CITY CASINO INDUSTRY
CASINO WIN PER SQUARE FOOT OF CASINO SPACE
FOR THE YEAR ENDED DECEMBER 31, 2022**

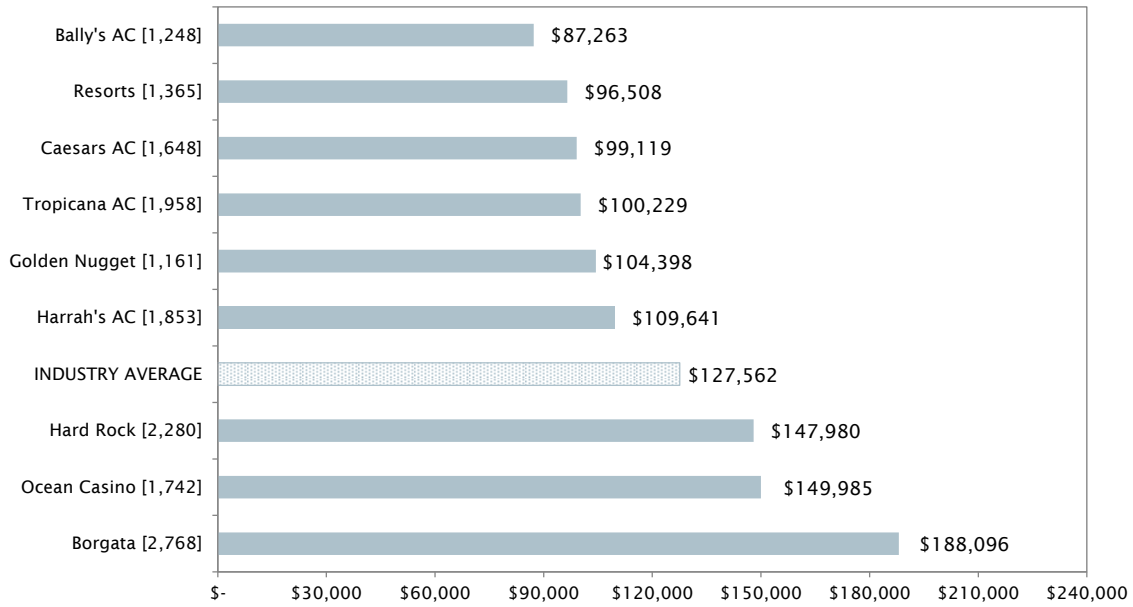


[] Bracketed figure after each casino's name is its average casino square footage.

* Simulcasting square footage not included.

Source of data: Monthly Gross Revenue Reports Form DGE-101 (as of 01/17/23).

**ATLANTIC CITY CASINO INDUSTRY
SLOT MACHINE WIN PER MACHINE
FOR THE YEAR ENDED DECEMBER 31, 2022**



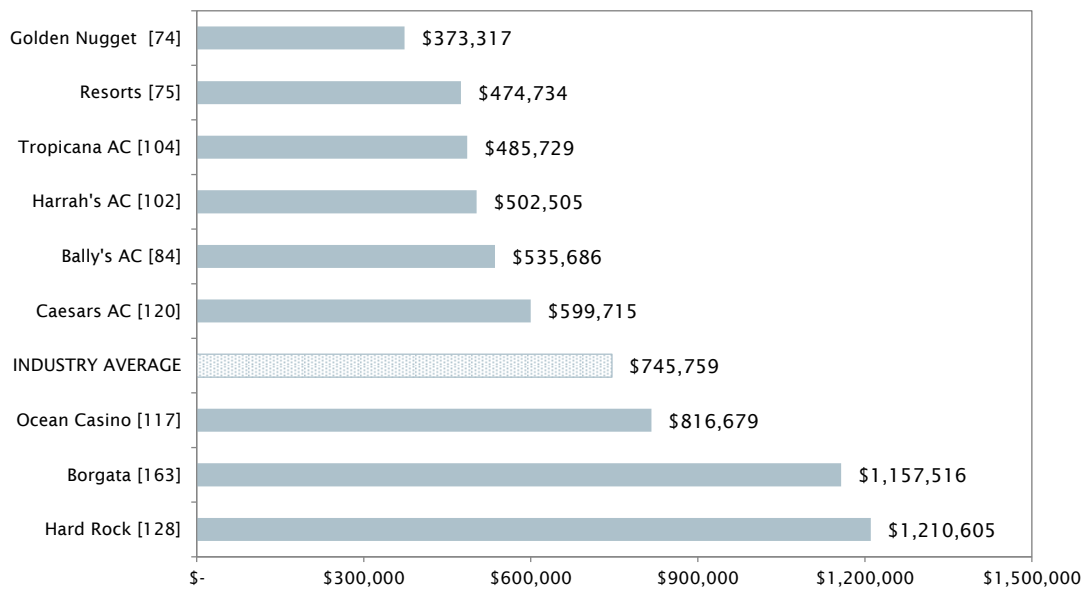
[] Bracketed figure after each casino's name is its average number of slot machines.

Source of data: Monthly Gross Revenue Reports Form DGE-101 (as of 01/17/23).

**ATLANTIC CITY CASINO INDUSTRY WIN PERCENTAGES
(EXCLUDING NON-BANKING POKER)**

SLOT MACHINES	9.5%
TABLE GAMES	17.3%

**ATLANTIC CITY CASINO INDUSTRY
TABLE GAME WIN PER TABLE, EXCLUDING NON-BANKING POKER
FOR THE YEAR ENDED DECEMBER 31, 2022**



[] Bracketed figure after each casino's name is its average number of tables, excluding non-banking poker.

Source of data: Monthly Gross Revenue Reports Form DGE-101 (as of 01/17/23).

ATLANTIC CITY CASINO INDUSTRY TOTAL CASINO WIN

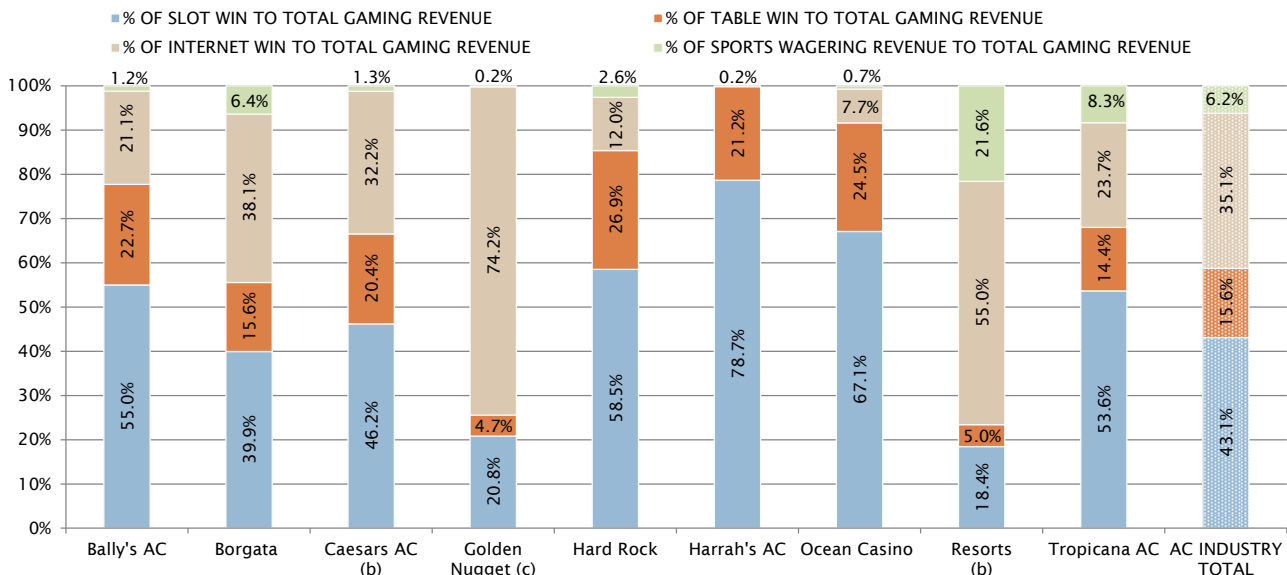
FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

	2022	2021	Growth (Decline)	
			\$	%
Table Games & Other				
Blackjack	\$ 233,420,513	\$ 202,452,151	30,968,362	15.3
Craps	77,740,542	62,018,600	15,721,942	25.4
Roulette	92,580,554	93,365,748	(785,194)	(0.8)
Spanish 21	22,642,007	24,836,982	(2,194,975)	(8.8)
Three Card Poker	37,956,869	35,356,109	2,600,760	7.4
Baccarat	11,073,317	28,962,855	(17,889,538)	(61.8)
Mini Baccarat	156,636,524	124,796,460	31,840,064	25.5
Big Six	484,488	550,012	(65,524)	(11.9)
Keno	-	(973)	-	N/A
Let It Ride Poker	9,897,551	11,226,695	(1,329,144)	(11.8)
Pai Gow	7,404,013	7,350,340	53,673	0.7
Pai Gow Poker	9,601,801	8,729,151	872,650	10.0
Four Card Poker	14,185,533	13,939,683	245,850	1.8
Sic Bo	-	-	-	N/A
Caribbean Stud Poker	-	453,724	-	N/A
Casino War	-	6,076	-	N/A
Double Attack Blackjack	84,759	424,194	(339,435)	(80.0)
Texas Hold'em Bonus Poker	2,138,966	2,448,220	(309,254)	(12.6)
Flop Poker	1,392,066	1,149,901	242,165	21.1
Ultimate Texas Hold'em	11,278,172	7,607,294	3,670,878	48.3
Asia Poker	1,788,126	2,140,251	(352,125)	(16.5)
Mississippi Stud	6,024,930	4,650,155	1,374,775	29.6
Supreme Pai Gow	1,842,077	1,600,708	241,369	15.1
Criss Cross Poker	12,655,217	9,689,560	2,965,657	30.6
High Card Flush	8,709,567	7,641,776	1,067,791	14.0
Mini-Tex 3 Card Hold'em	-	97,050	-	N/A
Skill Based Games	-	80	-	N/A
Heads Up Hold'em	1,610,320	2,373,606	(763,286)	(32.2)
Electronic Table Games	-	5,866,222	-	N/A
Poker	20,552,037	20,288,253	263,784	1.3
Tournament Table Games & Other	1,473	8	1,465	N/A
Total Table Games & Other	\$ 741,701,405	\$ 680,020,891	61,680,514	9.1
Slot Machines				
.01 and .02 Slot Machines	882,332,587	897,797,732	(15,465,145)	(1.7)
.05 Slot Machines	31,327,942	26,825,584	4,502,358	16.8
.25 Slot Machines	71,367,148	77,994,531	(6,627,383)	(8.5)
.50 Slot Machines	16,075,856	17,252,026	(1,176,170)	(6.8)
1.00 Slot Machines	142,778,741	140,997,547	1,781,194	1.3
5.00 Slot Machines	32,466,665	36,220,181	(3,753,516)	(10.4)
25.00 Slot Machines	12,565,521	10,742,002	1,823,519	17.0
100.00 Slot Machines	14,442,183	13,577,895	864,288	6.4
Multi-Denominational Machines	811,454,558	627,341,250	184,113,308	29.3
Other Slot Machines	29,111,101	25,723,730	3,387,371	13.2
Total Slot Machines	\$ 2,043,922,305	\$ 1,874,472,478	169,449,827	9.0
TOTAL CASINO WIN	\$ 2,785,623,710	\$ 2,554,493,369	231,130,341	9.0

Note: May not foot due to rounding.

Source of data: Monthly Gross Revenue Reports Form DGE-101.

ATLANTIC CITY CASINO INDUSTRY SLOT, TABLE GAME, INTERNET WIN, AND SPORTS WAGERING REVENUE AS A PERCENT OF TOTAL GAMING REVENUE ^(a) FOR THE YEAR ENDED DECEMBER 31, 2022

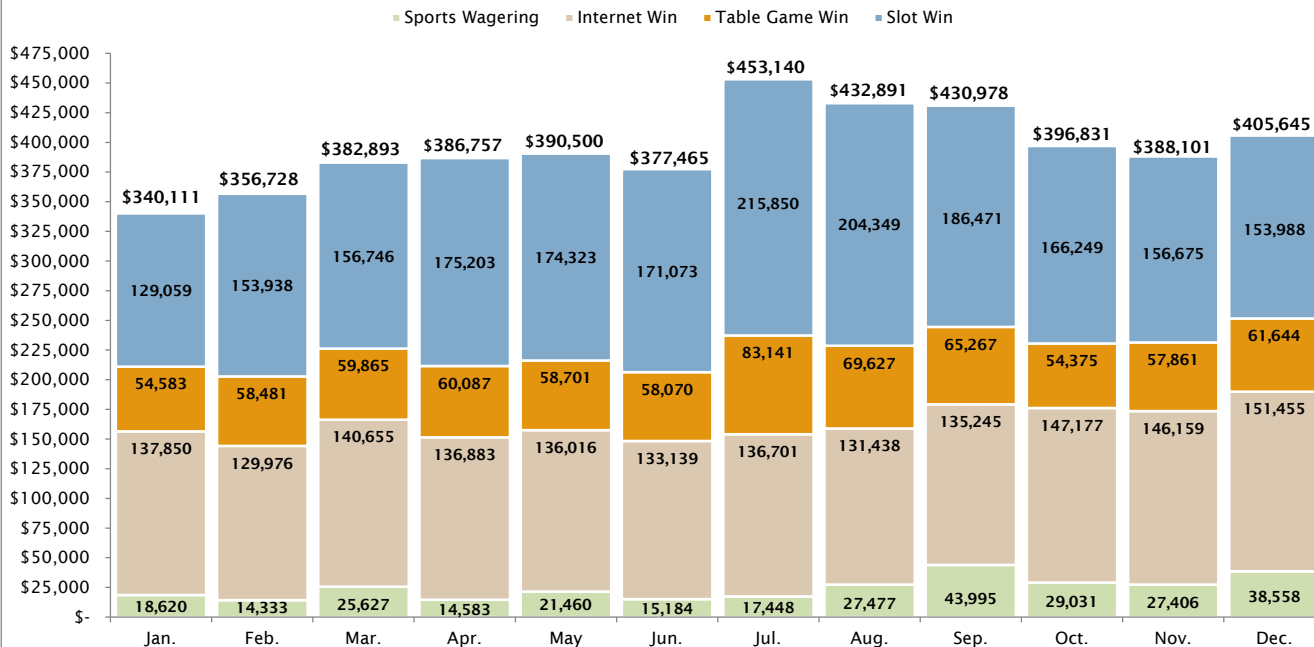


(a) Total Gaming Revenue = Casino win, Internet gaming win, and retail and online sports wagering gross revenue. Racetrack retail and racetrack online sports wagering gross revenue is excluded from total gaming revenue.
 (b) Caesars Interactive Entertainment NJ (CIEN) revenue included in Caesars AC. Resorts Digital included in Resorts.
 (c) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period. Golden Nugget Online Gaming (GNOG) included in Golden Nugget.

Source of data: Monthly Gross Revenue Reports Form DGE-101, Monthly Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/17/23).

Note: May not foot due to rounding.

ATLANTIC CITY CASINO INDUSTRY MONTHLY TOTAL GAMING REVENUE BY SLOT, TABLE GAME, INTERNET, AND SPORTS WAGERING FOR THE YEAR ENDED DECEMBER 31, 2022 (\$ IN THOUSANDS)

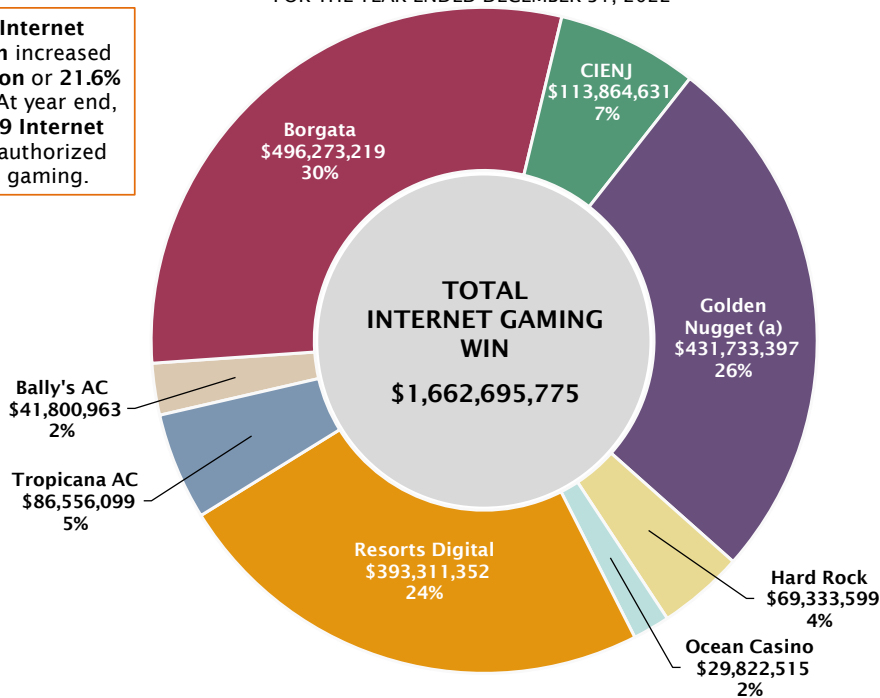


Note: May not foot due to rounding.

Source of data: Monthly Gross Revenue Reports Forms DGE-101, DGE-105, and DGE-107 (as of 1/17/23).

**ATLANTIC CITY CASINO INDUSTRY
INTERNET GAMING WIN AND MARKET SHARE, EXCLUDING INTERNET
SPORTS WAGERING
FOR THE YEAR ENDED DECEMBER 31, 2022**

In 2022, Internet Gaming Win increased \$295.8 million or 21.6% from 2021. At year end, a total of 39 Internet sites were authorized for online gaming.



Source of data: DGE Monthly Press Release and Statistical Summaries (as of 01/17/23).

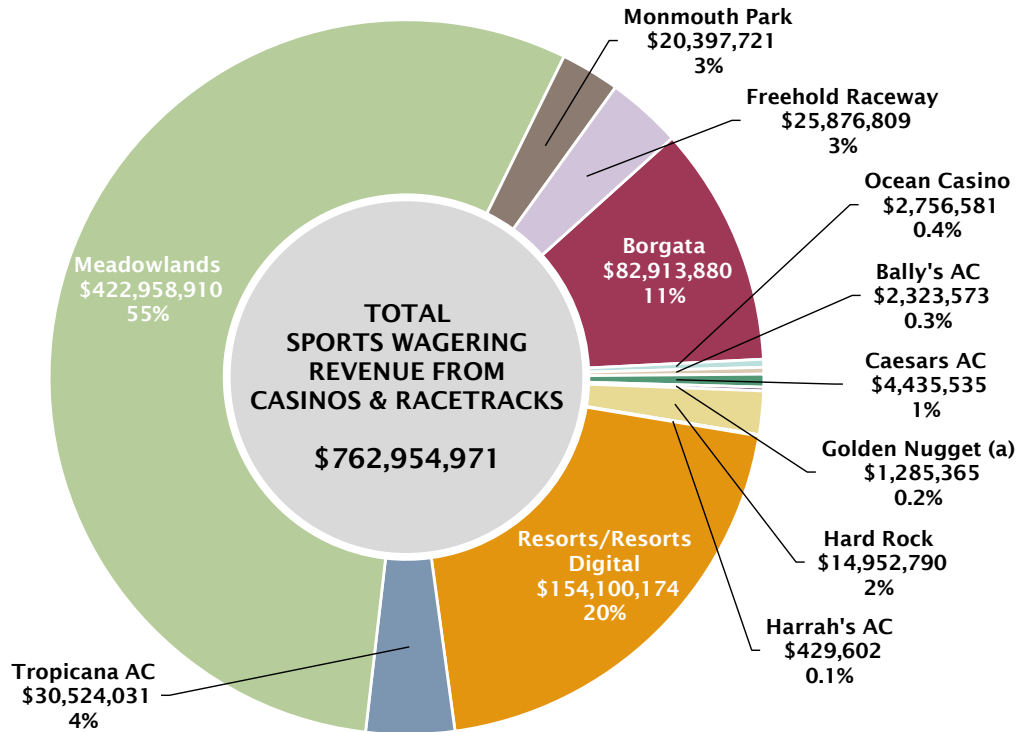
**MONTHLY INTERNET GAMING WIN BY LICENSEE, EXCLUDING INTERNET SPORTS WAGERING
FOR THE YEAR ENDED DECEMBER 31, 2022**

	Bally's AC	Borgata	Caesars Interactive Entertainment	Golden Nugget (a)	Hard Rock	Ocean Casino	Resorts Digital	Tropicana AC	
Jan.	\$1,203,793	\$39,108,303	\$10,045,743	\$36,485,877	\$6,447,054	\$1,907,261	\$33,023,836	\$9,627,849	\$137,849,716
Feb.	\$1,349,525	\$37,831,314	\$10,066,088	\$34,560,269	\$6,045,686	\$1,120,750	\$29,902,791	\$9,099,668	\$129,976,091
Mar.	\$1,799,769	\$41,362,030	\$9,933,592	\$38,280,684	\$5,719,362	\$2,349,866	\$30,844,754	\$10,364,996	\$140,655,053
Apr.	\$2,967,824	\$39,928,794	\$9,086,897	\$38,142,387	\$6,530,176	\$1,677,837	\$29,136,201	\$9,413,282	\$136,883,398
May	\$3,357,262	\$42,587,342	\$9,660,690	\$34,603,763	\$5,781,870	\$2,199,468	\$29,790,063	\$8,036,004	\$136,016,462
Jun.	\$4,076,804	\$40,542,945	\$9,376,577	\$35,705,464	\$6,014,254	\$2,351,737	\$28,086,670	\$6,984,352	\$133,138,803
Jul.	\$4,013,463	\$42,986,001	\$10,924,469	\$34,529,509	\$5,714,945	\$2,739,278	\$30,480,354	\$5,313,297	\$136,701,316
Aug.	\$4,527,787	\$41,823,848	\$8,900,003	\$31,376,905	\$5,777,667	\$2,922,331	\$30,743,374	\$5,366,268	\$131,438,183
Sep.	\$3,736,523	\$41,119,336	\$9,069,080	\$34,167,048	\$5,690,745	\$2,371,149	\$34,194,508	\$4,896,780	\$135,245,169
Oct.	\$4,719,410	\$40,990,847	\$9,169,686	\$38,383,650	\$5,251,309	\$3,259,173	\$39,334,186	\$6,068,483	\$147,176,744
Nov.	\$4,830,010	\$44,285,571	\$8,065,774	\$37,710,941	\$5,026,911	\$3,403,032	\$37,377,345	\$5,459,762	\$146,159,346
Dec.	\$5,218,793	\$43,706,888	\$9,566,032	\$37,786,899	\$5,333,620	\$3,520,633	\$40,397,270	\$5,925,358	\$151,455,493

Source of data: DGE Monthly Press Releases and Statistical Summaries (as of 01/17/23).

(a) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period.

NEW JERSEY - CASINOS AND RACETRACKS
SPORTS WAGERING REVENUE AND MARKET SHARE
 FOR THE YEAR ENDED DECEMBER 31, 2022



NEW JERSEY CASINOS AND RACETRACKS
 FOR THE YEAR ENDED DECEMBER 31, 2022

SPORTS WAGERING REVENUE
ONSITE VS. INTERNET

	ONSITE	INTERNET
Bally's AC	\$ 2,334,685	\$ (11,112)
Borgata	(3,613,335)	86,527,215
Caesars AC	853,967	3,581,568
Golden Nugget (a)	269,609	1,015,756
Hard Rock	877,723	14,075,067
Harrah's AC	466,345	(36,743)
Ocean Casino	605,785	2,150,796
Resorts/Resorts Digital	846,770	153,253,404
Tropicana AC	1,363,275	29,160,756
SUBTOTAL	\$ 4,004,824	\$ 289,716,707
Freehold Raceway	2,113,337	23,763,472
Meadowlands	31,985,391	390,973,519
Monmouth Park	3,299,139	17,098,582
GRAND TOTAL	\$ 41,402,691	\$ 721,552,280

COMPLETED EVENTS—WIN STATISTICS
BY SPORT

CATEGORY	COMPLETED EVENTS GROSS REVENUE	COMPLETED EVENTS HANDLE	WIN %
Football	\$ 69,883,956	\$ 1,925,333,983	3.6%
Basketball	54,866,173	3,142,096,025	1.7%
Baseball	57,706,496	1,318,956,820	4.4%
Parlay	450,389,518	2,441,554,655	18.4%
Other	93,481,060	2,075,200,628	4.5%
TOTALS	\$ 726,327,203	\$ 10,903,142,111	6.7%

NEW JERSEY
SPORTS WAGERING TAX REVENUE
 FOR THE YEAR ENDED DECEMBER 31, 2022

Casinos:	\$38,491,440 (b)
Racetracks:	\$59,388,152 (c)
TOTAL:	\$97,879,592

(a) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period.
 (b) Sports Wagering and Internet Sports Wagering taxes paid by casinos are allocated to the Casino Revenue Fund. N.J.S.A. 5:12A-16.
 (c) Sports Wagering and Internet Sports Wagering taxes paid by racetracks are allocated to the General Fund. N.J.S.A. 5:12A-16.
 Source of data: DGE Monthly Press Release and Statistical Summaries and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/17/23).

ATLANTIC CITY CASINO INDUSTRY TOTAL GAMING REVENUE

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

		Casino Win	Internet Gaming Win*	Sports Wagering Revenue**	Total Gaming Revenue
Bally's AC	2022	\$ 153,901,425	\$ 41,800,963	\$ 2,323,573	\$ 198,025,961
	2021	140,705,153	1,668,734	1,839,383	144,213,270
	(+/-)	9.4%	2405.0%	26.3%	37.3%
Borgata	2022	724,421,376	496,273,219	82,913,880	1,303,608,475
	2021	606,026,768	412,128,119	84,284,483	1,102,439,370
	(+/-)	19.5%	20.4%	-1.6%	18.2%
Caesars AC	2022	235,314,172	-	4,435,535	239,749,707
	2021	236,980,041	-	5,204,432	242,184,473
	(+/-)	-0.7%	-	-14.8%	-1.0%
CIENJ	2022	-	113,864,631	-	113,864,631
	2021	-	112,770,637	-	112,770,637
	(+/-)	-	1.0%	-	1.0%
Golden Nugget (a)	2022	148,831,314	431,733,397	1,285,365	581,850,076
	2021	147,210,208	378,604,424	2,268,504	528,083,136
	(+/-)	1.1%	14.0%	-43.3%	10.2%
Hard Rock	2022	492,351,916	69,333,599	14,952,790	576,638,305
	2021	431,122,543	67,315,731	13,252,490	511,690,764
	(+/-)	14.2%	3.0%	12.8%	12.7%
Harrah's AC	2022	257,863,780	-	429,602	258,293,382
	2021	266,319,892	-	1,194,031	267,513,923
	(+/-)	-3.2%	-	-64.0%	-3.4%
Ocean Casino	2022	356,825,403	29,822,515	2,756,581	389,404,499
	2021	306,836,779	15,983,461	19,870,175	342,690,415
	(+/-)	16.3%	86.6%	-86.1%	13.6%
Resorts	2022	167,338,333	-	846,770	168,185,103
	2021	166,030,069	-	2,616,943	168,647,012
	(+/-)	0.8%	-	-67.6%	-0.3%
Resorts Digital	2022	-	393,311,352	153,253,404	546,564,756
	2021	-	291,074,499	159,668,433	450,742,932
	(+/-)	-	35.1%	-4.0%	21.3%
Tropicana AC	2022	248,775,991	86,556,099	30,524,031	365,856,121
	2021	253,261,916	87,345,887	14,818,435	355,426,238
	(+/-)	-1.8%	-0.9%	106.0%	2.9%
INDUSTRY TOTALS	2022	\$ 2,785,623,710	\$ 1,662,695,775	\$ 293,721,531	\$ 4,742,041,016
	2021	\$ 2,554,493,369	\$ 1,366,891,492	\$ 305,017,309	\$ 4,226,402,170
	(+/-)	9.0%	21.6%	-3.7%	12.2%

(a) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period.

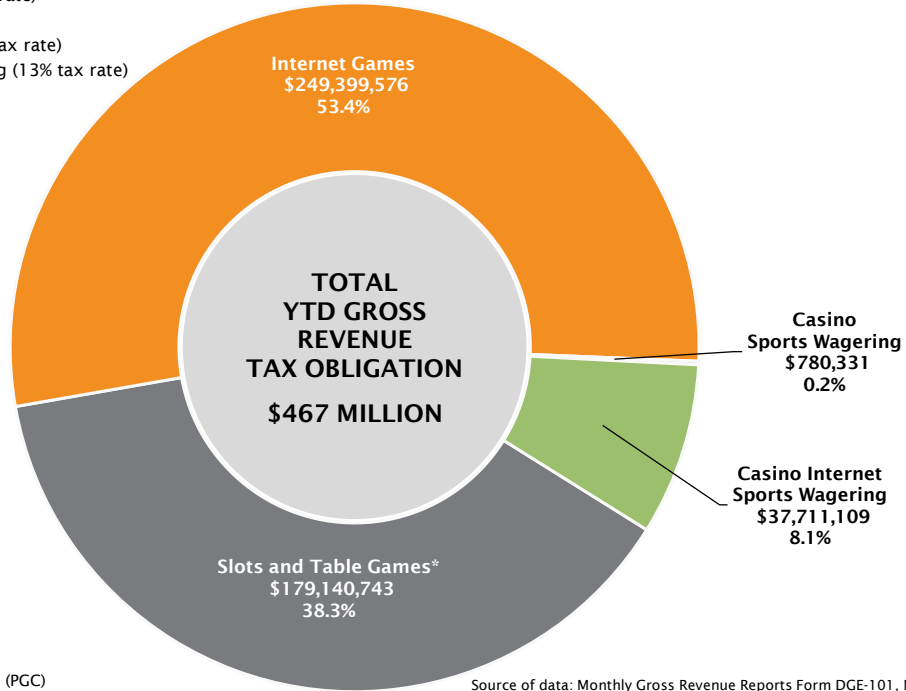
* Excludes Sports Wagering.

** Sports Wagering Revenue is not Win. Does not include revenue from racetracks.

Source of data: Monthly Gross Revenue Reports Form DGE-101, Monthly Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/17/23).

TOTAL GROSS REVENUE TAX OBLIGATION FOR THE CASINO REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2022

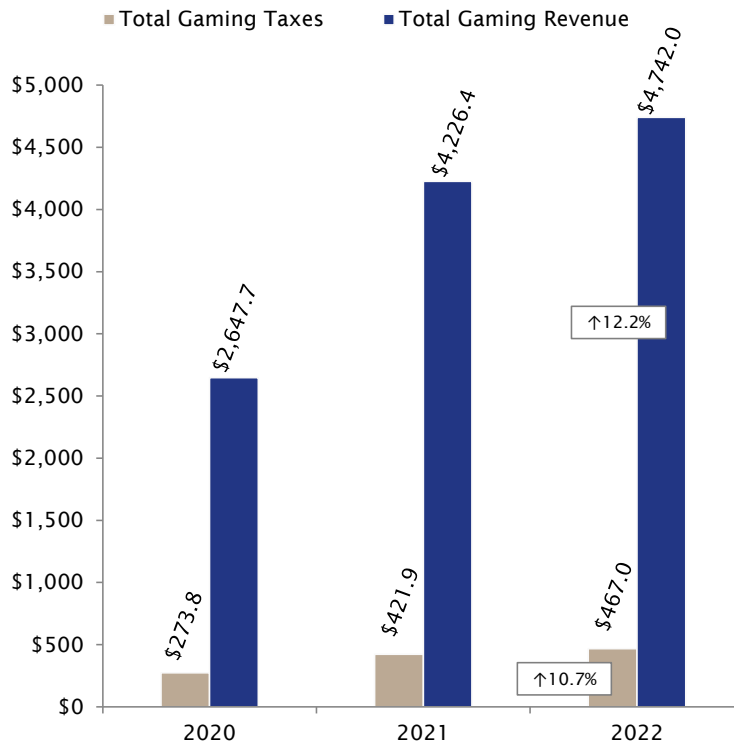
- Slots and Table Games (8% tax rate)
- Internet Games (15% tax rate)
- Casino Sports Wagering (8.5% tax rate)
- Casino Internet Sports Wagering (13% tax rate)



* Reflects Promotional Gaming Credit (PGC) Deduction for PGC's wagered on slot machines and the Internet.

Source of data: Monthly Gross Revenue Reports Form DGE-101, Monthly Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/17/23).

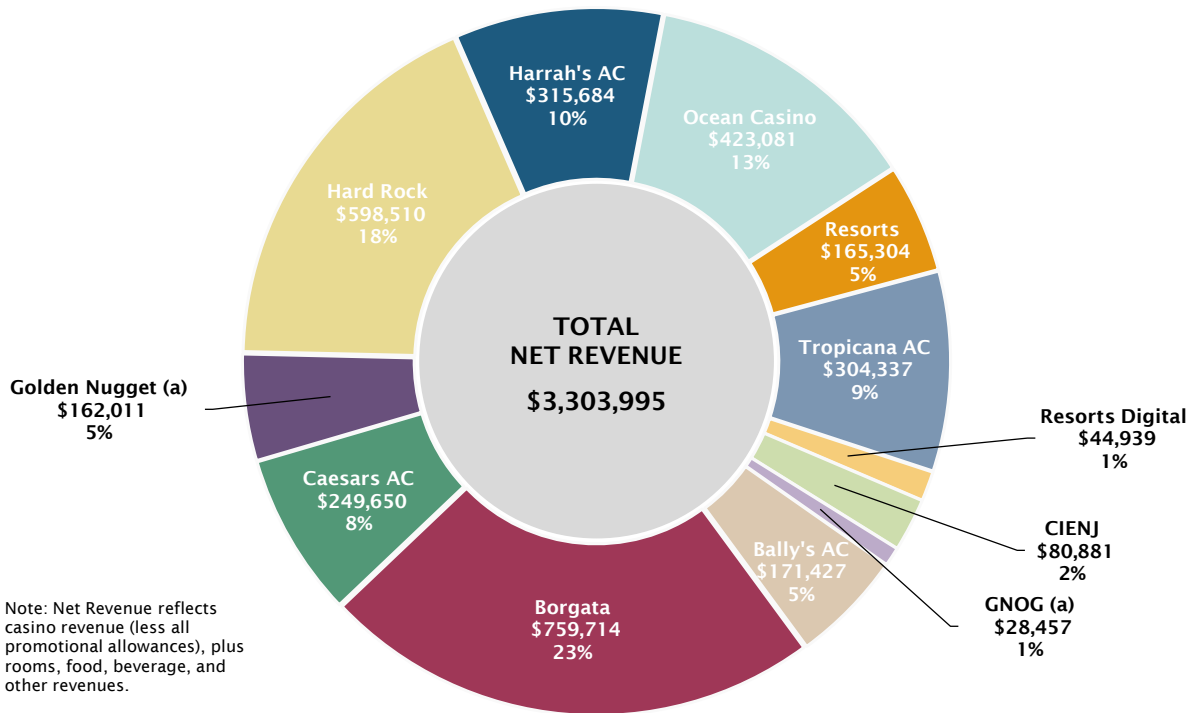
ATLANTIC CITY CASINO INDUSTRY GAMING TAXES AND REVENUE (a) FOR THE THREE YEARS ENDED DECEMBER 31, 2022 (\$ IN MILLIONS)



(a) Totals exclude racetracks.

Source of data: Monthly Gross Revenue Reports Form DGE-101, Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/17/23).

**ATLANTIC CITY CASINO INDUSTRY
NET REVENUE AND MARKET SHARE
FOR THE YEAR ENDED DECEMBER 31, 2022
(*\$ IN THOUSANDS*)**



Source of data: Quarterly Reports Form DGE-210 (as of 04/11/23).

(a) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period.

GROSS OPERATING PROFIT

Earnings before interest, taxes, depreciation, amortization, charges from affiliates, and other miscellaneous items. It is a widely-accepted measure of profitability in the Atlantic City gaming industry.

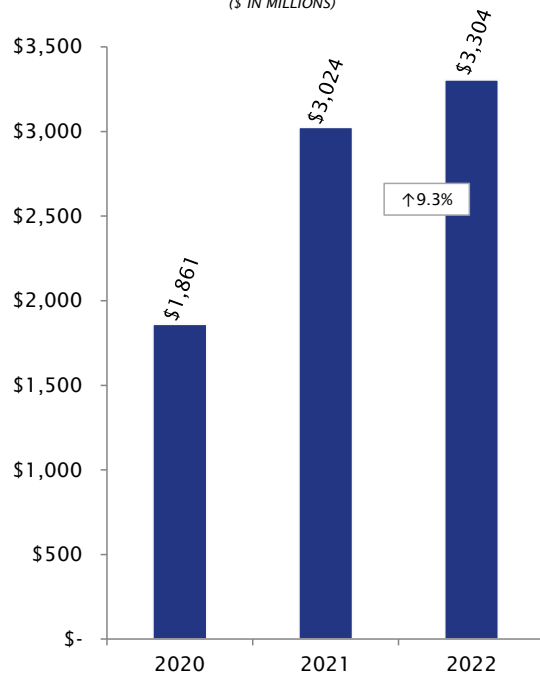
Notes contained in each casino licensee's quarterly reports are an integral part of the financial results. Valid comparisons cannot be made without using this information.

In CY 2022, Gross Operating Profit was **\$731.3 million**, a decrease of **\$35.6 million** or **4.6%** from 2021.

Quarterly reports are available at: <https://www.njoag.gov/about/divisions-and-offices/division-of-gaming-enforcement-home/financial-and-statistical-information/quarterly-financial-reports/>

**ATLANTIC CITY CASINO INDUSTRY
NET REVENUE**

FOR THE THREE YEARS ENDED DECEMBER 31, 2022
(*\$ IN MILLIONS*)



Source of data: DGE Quarterly Press Releases & Statistical Summaries as of 04/11/23.

ATLANTIC CITY CASINO INDUSTRY INCOME STATEMENT REVENUE BY PERCENTAGE

FOR THE YEAR ENDED DECEMBER 31, 2022

(ALL \$ FIGURES IN THOUSANDS)

	Bally's AC		Borgata		Caesars AC		Caesars Interactive Entertainment NJ	
	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue
Casino(a)	\$ 91,378	53.3%	\$430,712	56.7%	\$127,937	51.2%	\$ 70,861	87.6%
Rooms	47,456	27.7%	123,637	16.3%	57,550	23.1%	-	0.0%
F & B (b)	20,613	12.0%	142,382	18.7%	46,715	18.7%	-	0.0%
Other(c)	11,980	7.0%	62,983	8.3%	17,448	7.0%	10,020	12.4%
NET REVENUE	\$ 171,427		\$759,714		\$249,650		\$ 80,881	
TOTAL PROMO ALLOWANCES (d)	\$84,495		\$307,910		\$110,312		\$29,036	

	Golden Nugget (e)		Golden Nugget Online Gaming (e)		Hard Rock		Harrah's AC	
	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue
Casino(a)	\$ 82,079	50.7%	\$ 23,638	83.1%	\$309,073	51.6%	\$ 146,444	46.4%
Rooms	19,625	12.1%	-	0.0%	99,363	16.6%	92,077	29.2%
F & B (b)	41,710	25.7%	-	0.0%	101,607	17.0%	55,387	17.5%
Other(c)	18,597	11.5%	4,819	16.9%	88,467	14.8%	21,776	6.9%
NET REVENUE	\$ 162,011		\$ 28,457		\$598,510		\$ 315,684	
TOTAL PROMO ALLOWANCES (d)	\$49,369		\$6,999		\$195,545		\$113,683	

	Ocean Casino		Resorts		Resorts Digital Gaming		Tropicana AC		INDUSTRY TOTALS	
	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue	Revenue	% of Net Revenue
Casino(a)	\$ 193,660	45.8%	\$111,807	67.6%	\$ 43,719	97.3%	\$153,582	50.5%	\$ 1,784,890	54.0%
Rooms	132,507	31.3%	29,858	18.1%	-	0.0%	96,153	31.6%	\$ 698,226	21.1%
F & B (b)	71,253	16.8%	16,208	9.8%	-	0.0%	32,253	10.6%	\$ 528,128	16.0%
Other(c)	25,661	6.1%	7,431	4.5%	1,220	2.7%	22,349	7.3%	\$ 292,751	8.9%
NET REVENUE	\$ 423,081		\$165,304		\$ 44,939		\$ 304,337		\$ 3,303,995	
TOTAL PROMO ALLOWANCES (d)	\$171,487		\$53,207		\$9,910		\$90,073		\$1,222,026	

Note: May not foot due to rounding.

(a) Casino Revenue includes revenues generated from casino gaming and casino related activities including poker, Internet, sports wagering and tournaments, less promotional allowances.

(b) Food & Beverage (F & B) Revenue for casino owned outlets only.

(c) Other Revenue reflects concert and show tickets, casino-owned spa revenue, casino-owned retail sales, rental income, and other miscellaneous revenue sources.

(d) Promotional (promo) allowances are complimentary given away free in the normal course of the licensee's business.

(e) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period.

Promotional expenses are complimentary not offered for sale to patrons in the normal course of a licensee's business. In 2022, promotional expenses totaled **\$115.2 million**.

Source of data: Quarterly Financial Reports Form DGE-210 and DGE-245 (as of 04/10/23).

ATLANTIC CITY CASINO INDUSTRY EMPLOYMENT STATISTICS (a)

FOR THE THREE YEARS ENDED DECEMBER 31, 2022

CASINO	2022	2021	2020
Bally's AC (b)	1,462	1,514	1,706
Borgata	4,504	4,004	3,600
Caesars AC † (b)	2,561	2,300	2,355
Golden Nugget ‡	1,358	1,517	1,556
Hard Rock	3,448	3,442	3,318
Harrah's AC	2,441	2,497	2,754
Ocean Casino	3,285	2,777	2,379
Resorts †	1,643	1,593	1,605
Tropicana AC	2,094	2,155	2,394
INDUSTRY TOTALS	*22,796	21,799	**21,667

*16,939 (74.3%) are full time employees, 2,131 (9.3%) are part time employees, and 3,726 (16.3%) are considered other employees. (Other includes seasonal employees and employees on extended leave).

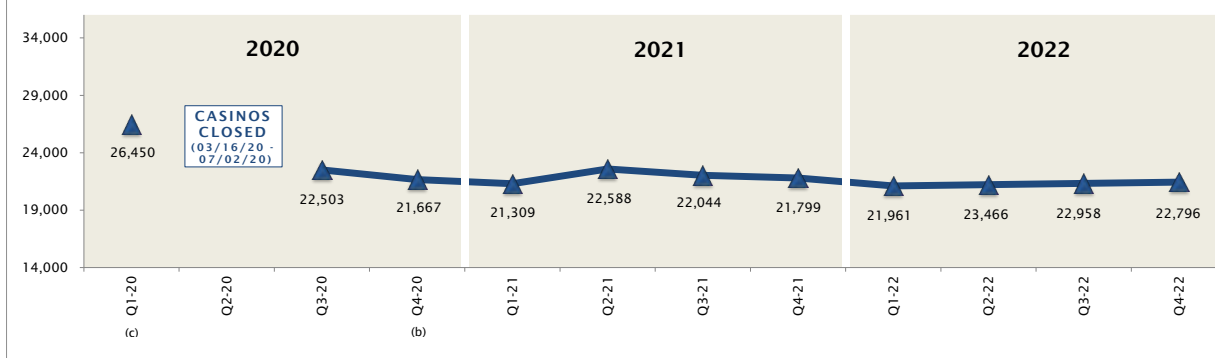
**CY 2020 total includes approximately 5% of individuals on furlough.

† Caesars figures include Caesars Interactive Entertainment (CIENJ) and Caesars Enterprise Services (CES) and Resorts figures include Resorts Digital.

‡ Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period. Golden Nugget figures during that period include GNOG.

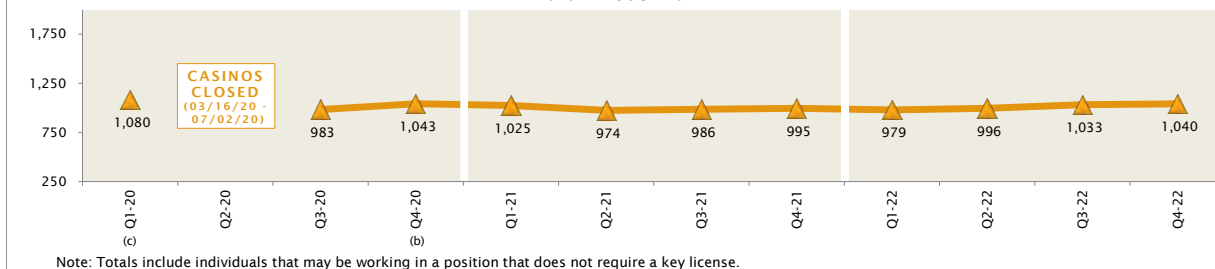
ATLANTIC CITY CASINO INDUSTRY TOTAL EMPLOYEES AT QUARTER END (a)

2020 THROUGH 2022



ATLANTIC CITY CASINO INDUSTRY KEY LICENSEES EMPLOYED AT QUARTER END (a)

2020 THROUGH 2022



Note: Totals include individuals that may be working in a position that does not require a key license.

(a) Totals exclude employees not directly employed by casino licensees such as employees of leased outlets, technical providers, and racetracks.

(b) On 11/18/20, ownership of Bally's AC changed to Premier Entertainment. As part of the sales agreement, the Wild Wild West and its related employees remained under the ownership of Caesars AC.

(c) Figures as of 03/01/20 instead of 04/01/20 due to 03/16/20 coronavirus shutdown.

Source of data: Employment statistics provided by the casinos to the DGE.

ATLANTIC CITY CASINO INDUSTRY — SALARIES AND WAGES

FOR THE THREE YEARS ENDED DECEMBER 31, 2022

(\$ IN THOUSANDS)

CASINO	2022	2021	2020
Bally's AC	\$ 44,100	\$ 42,996	\$ 4,554 (d)
Borgata	141,258	115,046	83,147
Caesars AC (a)	56,165	51,756	38,573
Golden Nugget/GNOG (b)	42,337	39,220	34,358
Hard Rock	110,536	94,600	68,804
Harrah's AC (a)	62,863	59,668	48,012
Ocean Casino	90,344	71,826	49,980
Resorts/Resorts Digital Gaming	51,497	44,987	35,642
Tropicana AC (a)	59,576	58,806	49,613
INDUSTRY TOTALS (c)	\$ 658,676	\$ 578,905	\$ 412,683

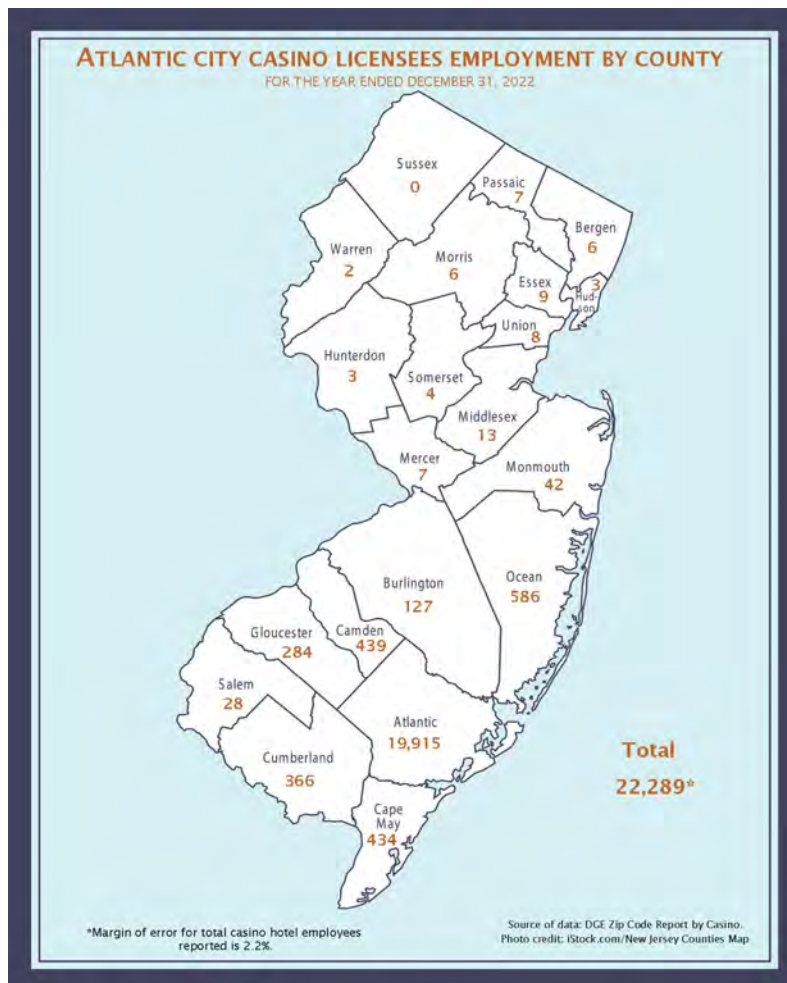
(a) In July 2020, Eldorado Resorts Inc. merged with Caesars Entertainment. Totals exclude employees of Caesars Interactive Entertainment (CIENJ) and Caesars Enterprise Services (CES).

(b) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period.

(c) Totals exclude employees not directly employed by casino licensees such as employees of leased outlets, technical providers and racetracks.

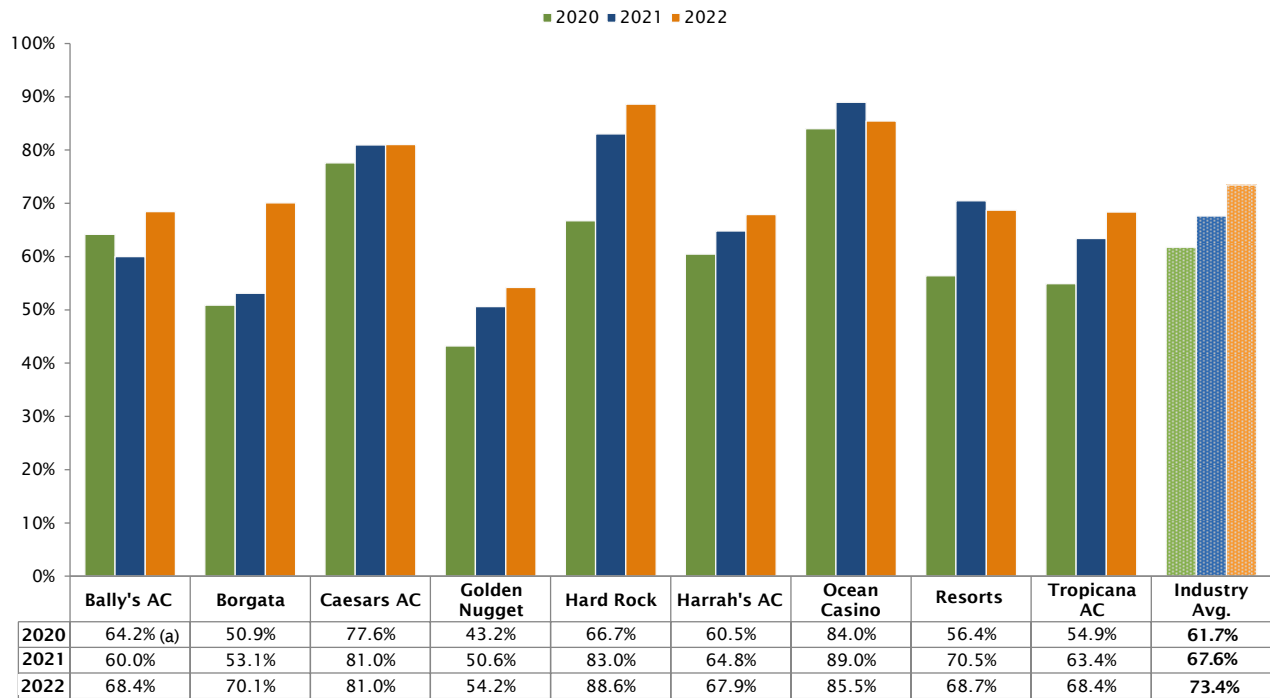
(d) On 11/18/20, ownership of Bally's AC changed to Premier Entertainment. Salaries are year end figures and do not include prior salaries under Caesars Entertainment ownership. As part of the sales agreement, the Wild Wild West remained under the ownership of Caesars AC.

Source of data: Form DGE-370.



ATLANTIC CITY CASINO INDUSTRY — HOTEL OCCUPANCY RATES

2020-2022 YEARLY AVERAGES BY CASINO



(a) On 11/18/20, ownership of Bally's AC changed to Premier Entertainment. Figure reflects available and occupied room nights (occupancy) prior to the sale.

ATLANTIC CITY CASINO INDUSTRY HOTEL ROOM STATISTICS

FOR THE YEAR ENDED DECEMBER 31, 2022

CASINO	# OF HOTEL ROOMS AT YEAR END	# OF AVAILABLE ROOM NIGHTS	AVERAGE RATE PER OCCUPIED ROOM
Bally's AC	1,205	395,492	\$175
Borgata	2,767	1,009,955	\$175
Caesars AC	1,144	388,903	\$183
Golden Nugget	717	261,705	\$138
Hard Rock	1,971	709,177	\$158
Harrah's AC	2,590	837,269	\$162
Ocean Casino	1,858	583,499	\$266
Resorts	942	343,830	\$126
Tropicana AC	2,364	815,776	\$172
INDUSTRY TOTALS	15,558	5,345,606	\$178

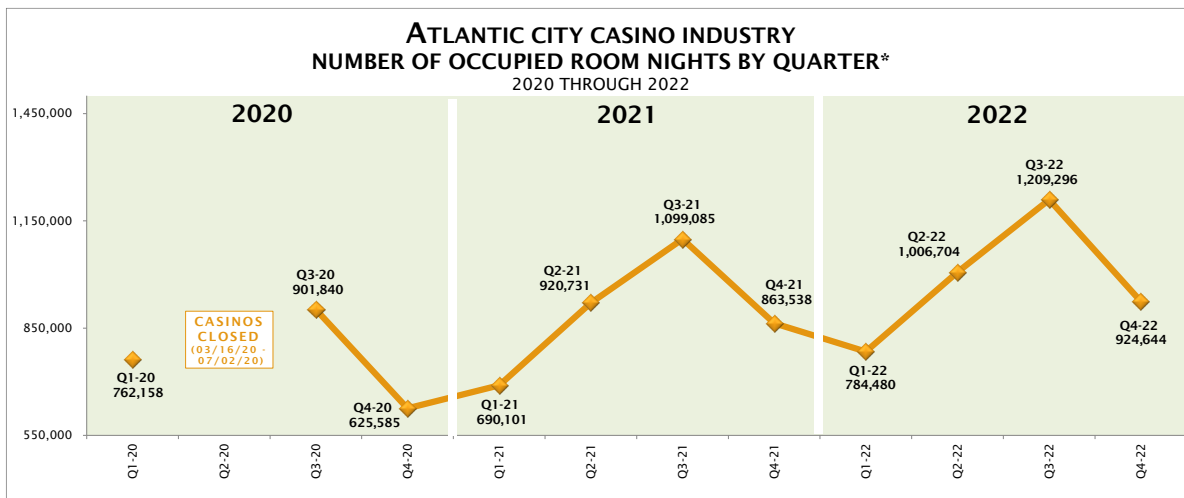
Source of data: DGE Quarterly Press Releases and Statistical Summaries.

ATLANTIC CITY CASINO INDUSTRY NUMBER OF OCCUPIED ROOM NIGHTS*

FOR THE THREE YEARS ENDED DECEMBER 31, 2022

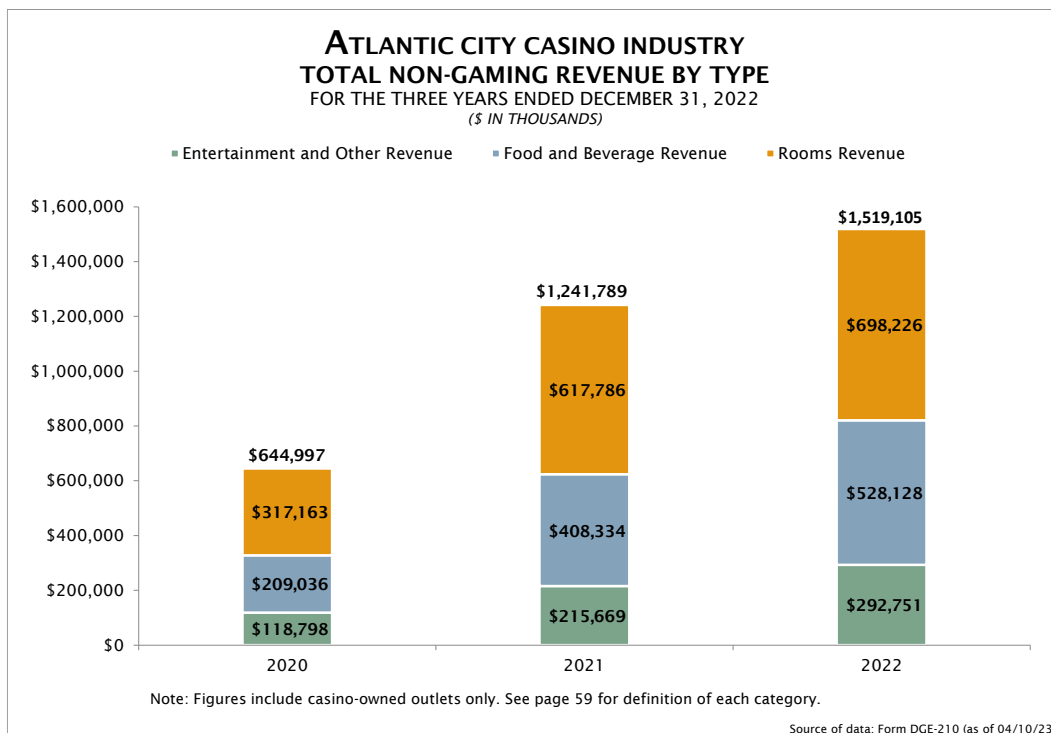
CASINO	2022	2021	2020
Bally's AC	270,655	245,073	201,761 (a)
Borgata	707,912	536,378	332,379
Caesars AC	315,183	299,816	229,307
Golden Nugget	141,907	132,470	80,273
Hard Rock	628,458	597,331	340,513
Harrah's AC	568,316	569,140	391,190
Ocean Casino	498,615	454,278	304,404
Resorts	236,323	242,294	137,634
Tropicana AC	557,755	496,675	272,122
INDUSTRY TOTALS	3,925,124	3,573,455	2,289,583

(a) On 11/18/20, ownership of Bally's AC changed to Premier Entertainment. Figure reflects occupied room nights prior to the sale.



*Includes complimentary rooms.

Source of data: DGE Quarterly Press Releases and Statistical Summaries.



**ATLANTIC CITY CASINO INDUSTRY
NON-GAMING REVENUE BY LICENSEE**
FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021
(*\$ IN THOUSANDS*)

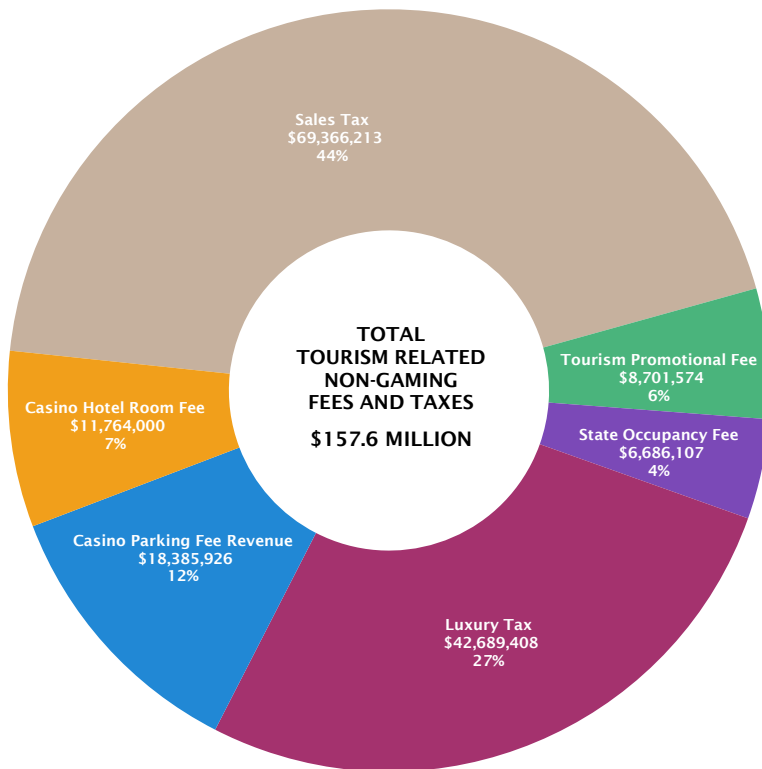
		Rooms	Food and Beverage (a)	Entertainment and Other	Total Non-Gaming Revenue
Bally's AC	2022	\$ 47,456	\$ 20,613	\$ 11,980	\$ 80,049
	2021	34,059	21,314	8,308	63,681
	(+/-)	39.3%	-3.3%	44.2%	25.7%
Borgata	2022	123,637	142,382	62,983	329,002
	2021	98,824	97,604	35,342	231,770
	(+/-)	25.1%	45.9%	78.2%	42.0%
Caesars AC	2022	57,550	46,715	17,448	121,713
	2021	48,967	39,303	13,098	101,368
	(+/-)	17.5%	18.9%	33.2%	20.1%
CIENJ	2022	-	-	10,020	10,020
	2021	-	-	3,842	3,842
	(+/-)	-	-	160.8%	160.8%
Golden Nugget (b)	2022	19,625	41,710	18,597	79,932
	2021	21,338	25,741	13,767	60,846
	(+/-)	N/A	N/A	N/A	N/A
GNOG (b)	2022	-	-	4,819	4,819
	2021	-	-	14,892	14,892
	(+/-)	-	-	N/A	N/A
Hard Rock	2022	99,363	101,607	88,467	289,437
	2021	93,493	79,196	66,284	238,973
	(+/-)	6.3%	28.3%	33.5%	21.1%
Harrah's AC	2022	92,077	55,387	21,776	169,240
	2021	93,513	49,208	17,532	160,253
	(+/-)	-1.5%	12.6%	24.2%	5.6%
Ocean Casino	2022	132,507	71,253	25,661	229,421
	2021	108,754	57,976	17,592	184,322
	(+/-)	21.8%	22.9%	45.9%	24.5%
Resorts	2022	29,858	16,208	7,431	53,497
	2021	28,182	15,676	6,293	50,151
	(+/-)	5.9%	3.4%	18.1%	6.7%
Resorts Digital	2022	-	-	1,220	1,220
	2021	-	-	3,000	3,000
	(+/-)	-	-	-59.3%	-59.3%
Tropicana AC	2022	96,153	32,253	22,349	150,755
	2021	90,656	22,316	15,718	128,690
	(+/-)	6.1%	44.5%	42.2%	17.1%
INDUSTRY TOTALS	2022	\$ 698,226	\$ 528,128	\$ 292,751	\$ 1,519,105
	2021	\$ 617,786	\$ 408,334	\$ 215,668	\$ 1,241,788
	(+/-)	13.0%	29.3%	35.7%	22.3%

(a) Food and Beverage Revenue for casino owned outlets only.

(b) Golden Nugget Online Gaming (GNOG) held a casino license from November 2020 to May 4, 2022 and operated the online gaming business of Golden Nugget during that period.

Source of data: Form DGE-210 (as of 04/10/23).

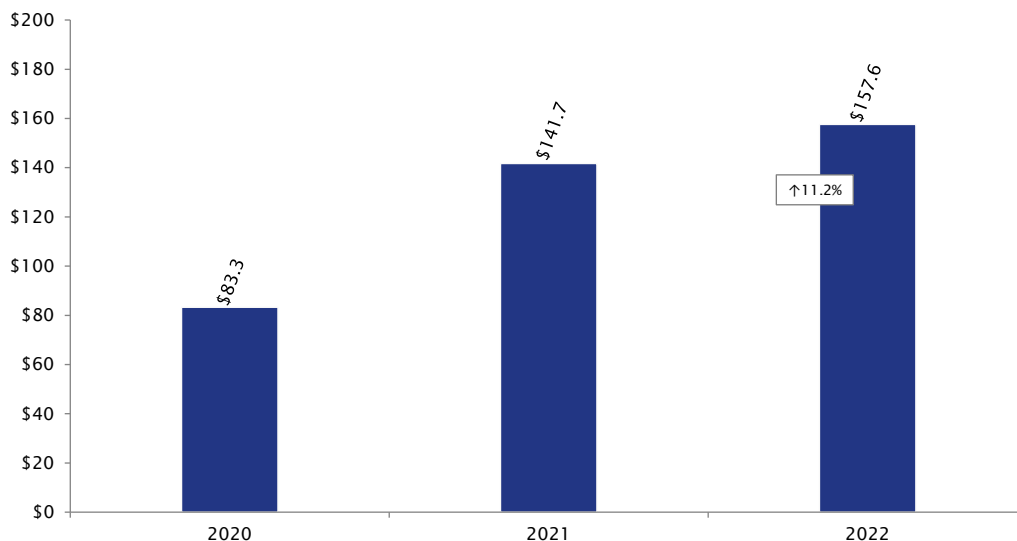
ATLANTIC CITY/COUNTY 2022 TOURISM RELATED NON-GAMING FEES AND TAXES



Note: See pages 66-71 for details and a description of each fee and tax.

Source of data: State of New Jersey Department of the Treasury, Division of Taxation and DGE Taxes and Fees Source Report.

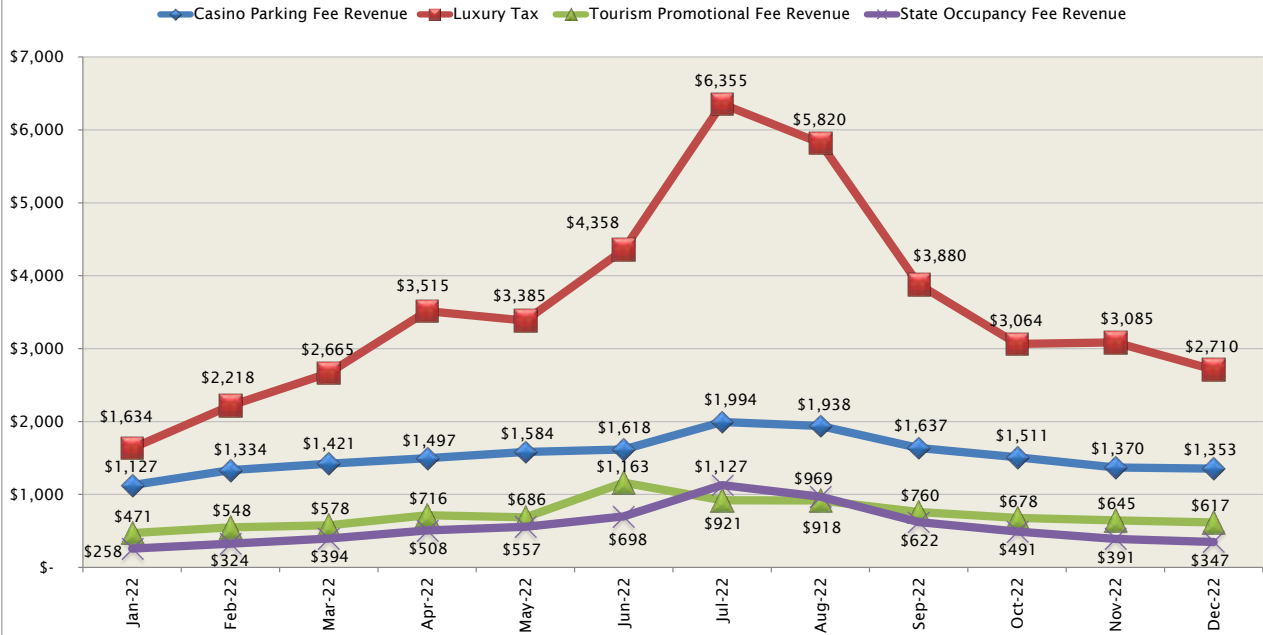
ATLANTIC CITY/COUNTY TOURISM RELATED NON-GAMING FEES AND TAXES (a) FOR THE THREE YEARS ENDED DECEMBER 31, 2022 (\$ IN MILLIONS)



(a) Non-Gaming Fees and Taxes includes: Sales Tax, Tourism Promotional Fee, Atlantic County State Occupancy Fee, Luxury Tax, Casino Parking Fee and Casino Hotel Room Fee revenues.

Source of data: State of New Jersey Department of the Treasury, Division of Taxation and DGE Taxes and Fees Source Report.

ATLANTIC CITY
CASINO PARKING FEE REVENUE, LUXURY TAX, TOURISM PROMOTIONAL FEE REVENUE,
AND HOTEL/MOTEL TOTAL STATE OCCUPANCY FEE REVENUE
 FOR THE YEAR ENDED DECEMBER 31, 2022
 (\$ IN THOUSANDS)



Source of data: State of New Jersey Department of the Treasury.

ATLANTIC CITY CASINO INDUSTRY
PARKING SPACE TOTALS
 FOR THE YEAR ENDED DECEMBER 31, 2022

Bally's AC	2,630
Borgata	6,433
Caesars AC	5,364
Golden Nugget	2,690
Hard Rock	6,139
Harrah's AC	5,728
Ocean Casino	7,737
Resorts	1,834
Tropicana AC	5,210
INDUSTRY TOTALS	43,765

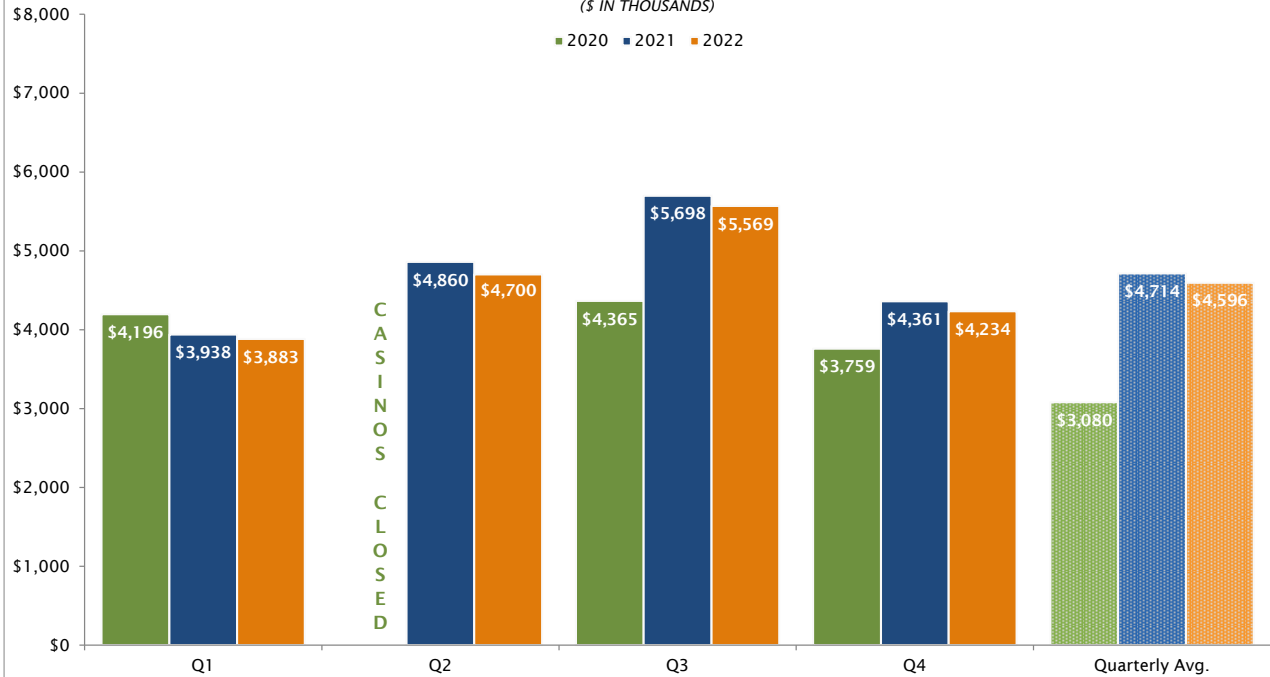
Parking spaces provided by the casinos to the CCC.

CASINO PARKING FEE

\$3.00 per day imposed on each occupied casino parking space. **\$0.50** is allocated to the **Casino Revenue Fund** to benefit the aged and disabled citizens of New Jersey. **\$2.50** is allocated to the **Casino Reinvestment Development Authority** for purposes restricted by statute, including the service of bonds and for the benefit of Atlantic City. The \$3.00 parking fee is not subject to sales tax. Any amount collected in excess of \$3.00 is subject to sales tax.

ATLANTIC CITY CASINO INDUSTRY CASINO PARKING FEE REVENUE

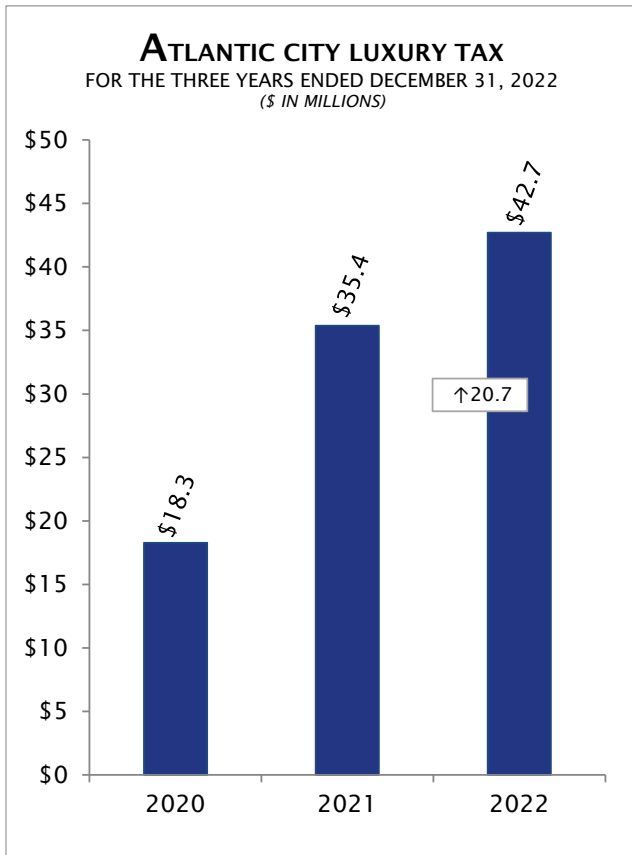
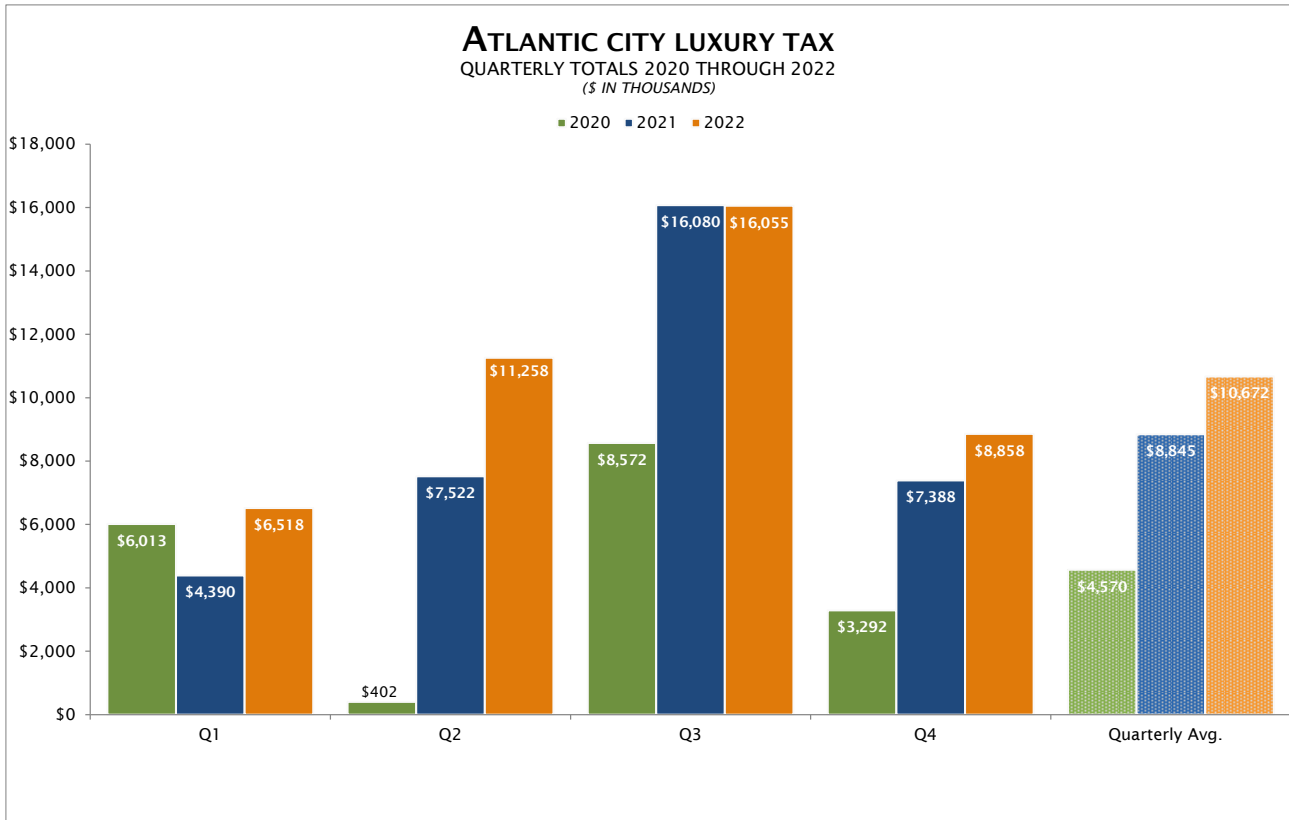
QUARTERLY TOTALS 2020 THROUGH 2022
(*\$ IN THOUSANDS*)



ATLANTIC CITY CASINO INDUSTRY CASINO PARKING FEE REVENUE

FOR THE THREE YEARS ENDED DECEMBER 31, 2022

MONTH	2022	2021	2020
January	\$ 1,126,758	\$ 1,319,319	\$ 1,683,162
February	1,334,478	1,156,149	1,727,262
March	1,421,448	1,462,446	785,907
April	1,496,916	1,500,189	-
May	1,584,270	1,634,136	-
June	1,618,365	1,725,240	-
July	1,993,794	2,034,084	1,196,409
August	1,938,228	1,994,460	1,638,363
September	1,637,307	1,669,605	1,530,069
October	1,510,716	1,585,872	1,417,044
November	1,370,208	1,419,840	1,198,674
December	1,353,438	1,355,556	1,143,180
INDUSTRY TOTALS	\$18,385,926	\$18,856,896	\$12,320,070

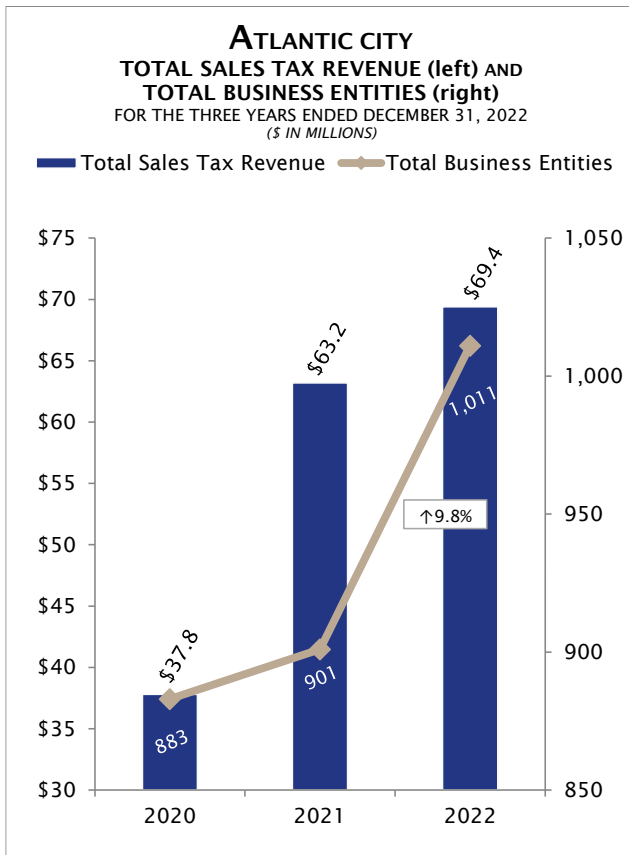
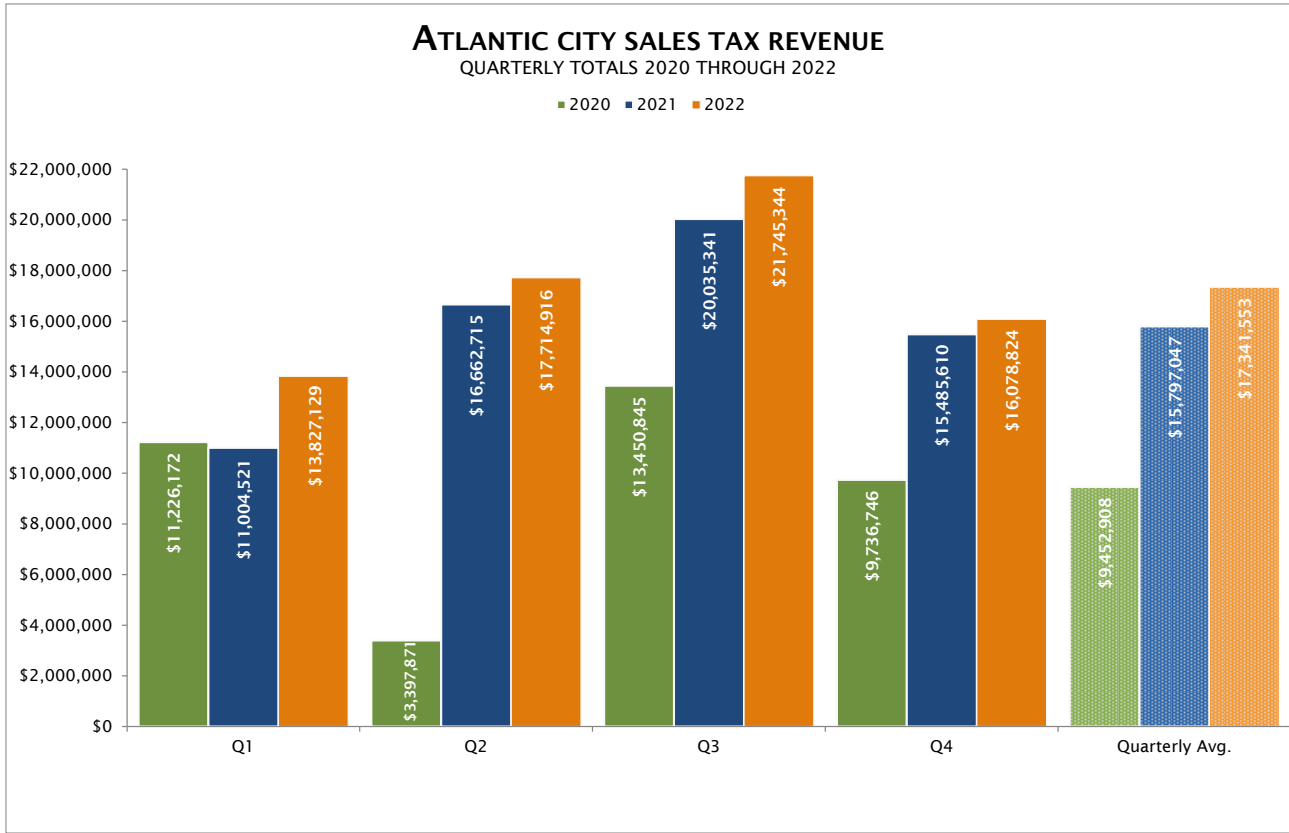


LUXURY TAX

3% of the cost of alcoholic beverages and 9% of the cost of all other taxable sales (i.e. cover and entertainment charges, room rentals, rentals of beach chairs, cabanas, rolling chairs, and tickets of admission within Atlantic City). The maximum combined Atlantic City Luxury Tax rate and New Jersey State Sales Tax rate (excluding the State Occupancy Fee) may not exceed 12.625%. The Sales Tax rate is reduced to 3.625% on items subject to the 9% Luxury Tax.

Source of data: State of New Jersey Department of the Treasury.

Due to coronavirus-related closures and restrictions in 2020, comparisons with other time periods are not reasonable.



ATLANTIC CITY

**AVERAGE SALES TAX REVENUE
PER BUSINESS ENTITY**
FOR THE THREE YEARS ENDED DECEMBER 31, 2022

Average Revenue	
2020	\$ 42,822
2021	\$ 70,131
2022	\$ 68,611

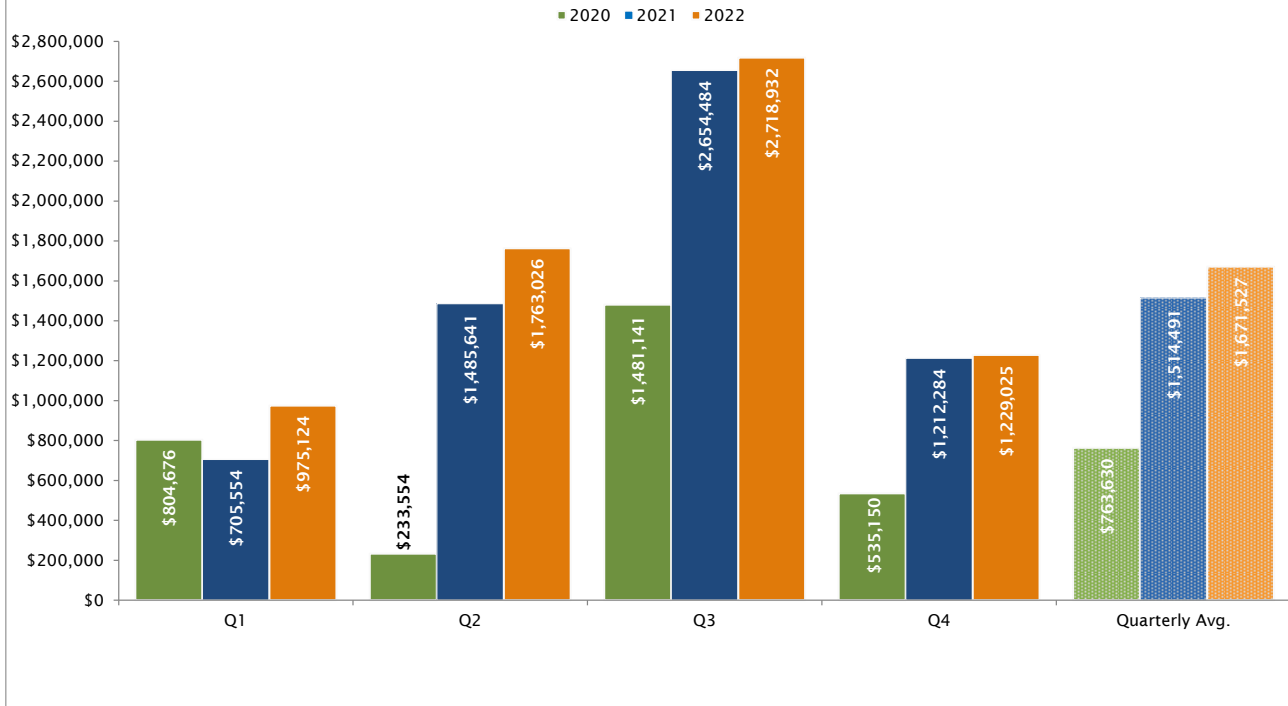
SALES TAX RATE
6.625%

Sales Tax Revenue does not typically include business entities that have Atlantic City locations but are primarily based outside of Atlantic City. Total number of business entities represents Atlantic City-based business entities active at any time during the year.

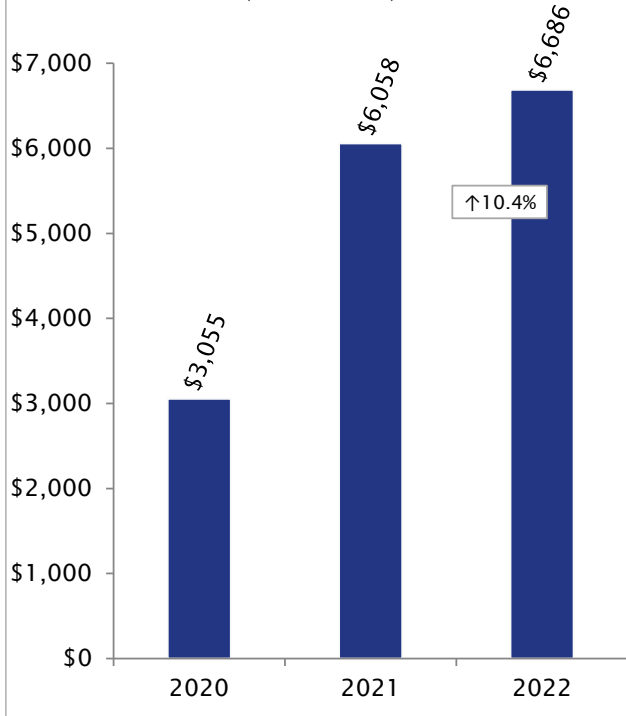
Source of data: State of New Jersey Department of the Treasury, Division of Taxation (City Code 0102).

Due to coronavirus-related closures and restrictions in 2020, comparisons with other time periods are not reasonable.

ATLANTIC COUNTY HOTEL/MOTEL TOTAL STATE OCCUPANCY FEE REVENUE QUARTERLY TOTALS 2020 THROUGH 2022



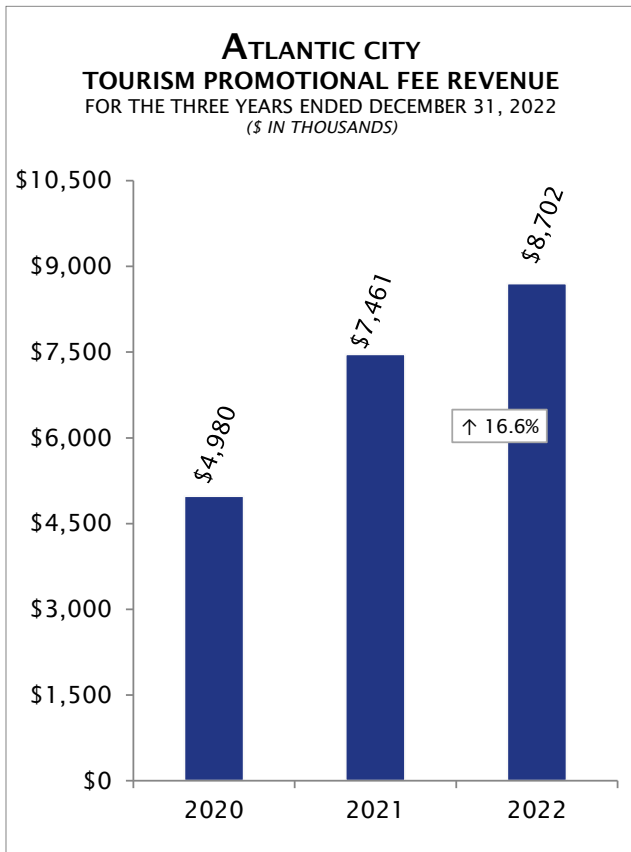
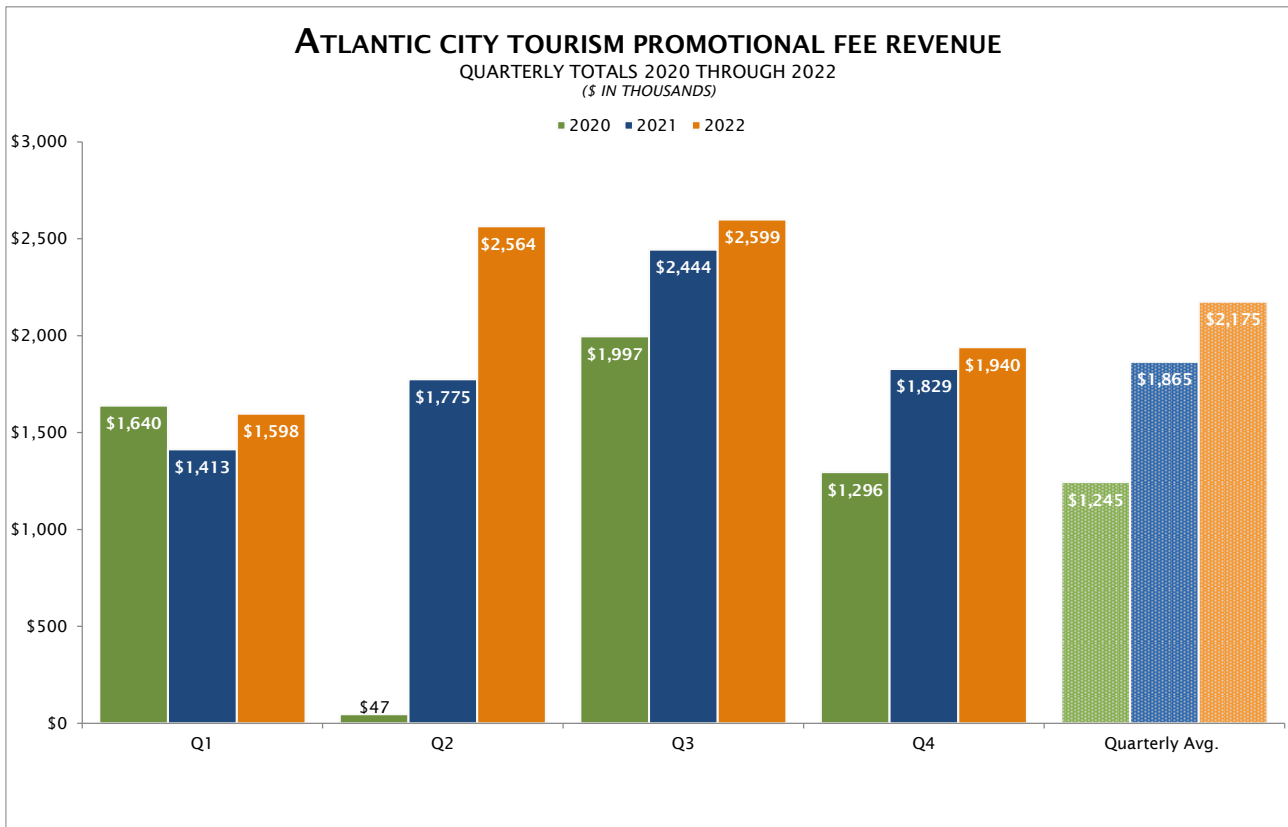
ATLANTIC COUNTY STATE OCCUPANCY FEE REVENUE FOR THE THREE YEARS ENDED DECEMBER 31, 2022 (\$ IN THOUSANDS)



STATE OCCUPANCY FEE

1% for Atlantic City. Atlantic City is prohibited from enacting Municipal Occupancy Tax as it imposes other local taxes (luxury and tourism promotional taxes). The general State Occupancy Fee rate is 5% and the Municipal Occupancy Tax is less than or equal to 3%. The State Occupancy Fee is imposed on room rentals that are currently subject to New Jersey Sales Tax and is in addition to the Sales Tax. Transient accommodations and short term rentals are subject to the State Occupancy Tax.

Source of data: State of New Jersey Department of the Treasury, Division of Taxation - Hotel/Motel Information County Totals Reports (County Code 01).



TOURISM PROMOTIONAL FEE

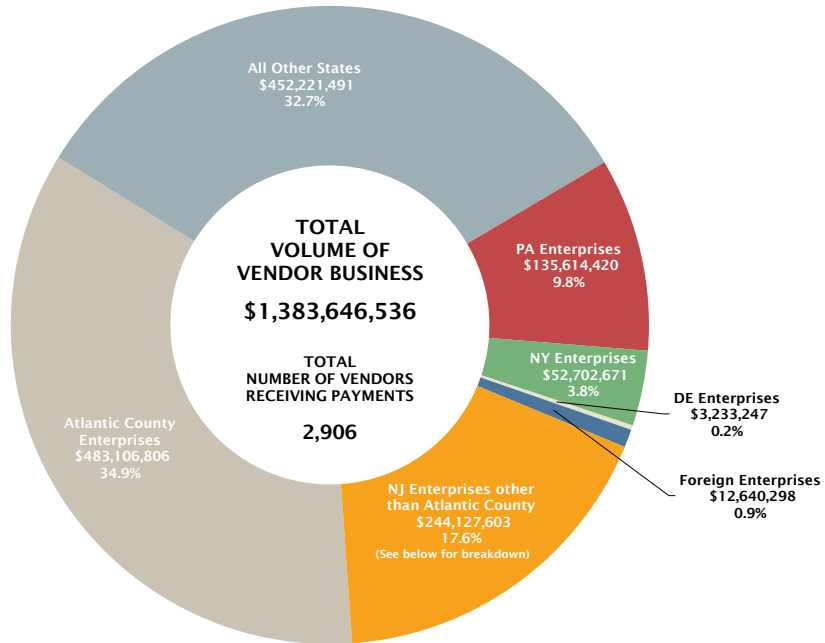
\$2 per occupied casino hotel room and \$1 per occupied non-casino hotel/motel room in Atlantic City. Proceeds are appropriated to a special fund held by the convention center operating authority exclusively for the purpose of promoting tourism, conventions, resorts, and casino gaming.

Source of data: State of New Jersey Department of the Treasury.

Due to coronavirus-related closures and restrictions in 2020, comparisons with other time periods are not reasonable.

ATLANTIC CITY CASINO INDUSTRY TOTAL VOLUME OF VENDOR BUSINESS* FOR THE YEAR ENDED DECEMBER 31, 2022

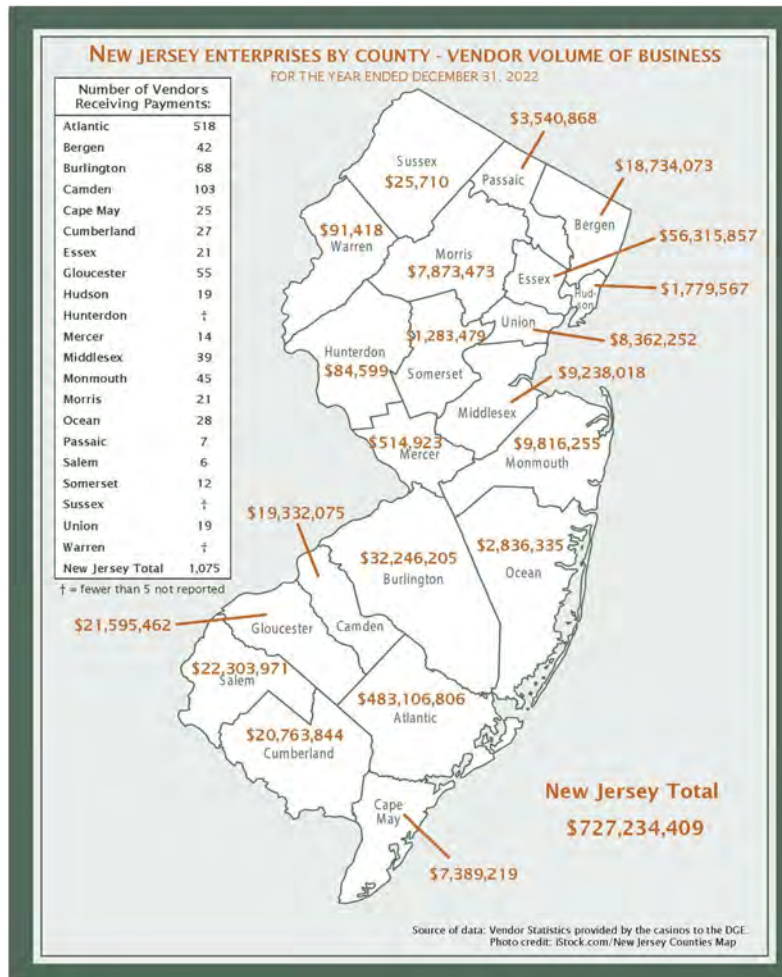
- Atlantic County Enterprises
- All Other States
- PA Enterprises
- NY Enterprises
- DE Enterprises
- Foreign Enterprises
- NJ Enterprises other than Atlantic County



*Volume of Business represents only those monies paid by casino licensees for goods and services including disbursements to subcontractors. This figure does not include such payments as governmental taxes, fines and fees, charitable contributions, guest losses, and court garnishments.

Numbers reflect the states in which offices serving hotel/casinos are located and may not be the states in which the enterprises are incorporated or have a home office.

Source of data: Vendor Statistics provided by the casinos to the DCE.



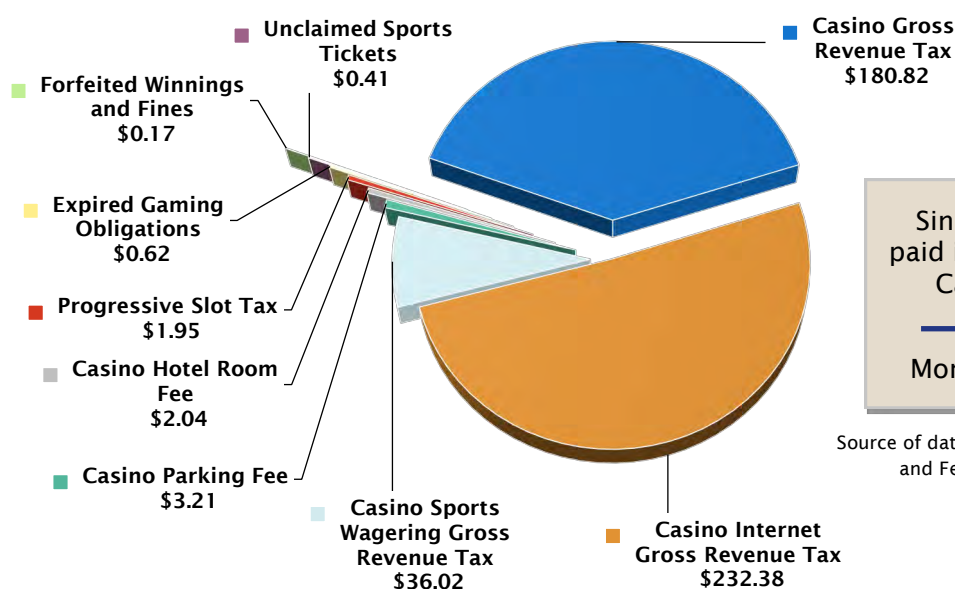
CASINO REVENUE FUND

Funding is generated through five casino related taxes and five casino related fees. New Jersey casinos pay the state the following taxes: 15% on Internet gross revenues (excluding sports wagering); 8% on casino gross revenues; 8.5% on sports wagering gross revenue; and 13% on Internet sports wagering gross revenue. Taxes from gross revenues are appropriated to the Casino Revenue Fund (CRF) for the benefit of New Jersey's aged and disabled citizens. Specific appropriations are detailed on the Casino Revenue Fund Advisory Commission's website. Gross gaming revenue is the amount won from gamblers after all payouts are made. For the purpose of calculating taxable gross revenue, casino licensees received an annual deduction, at a rate of 8%, for casino, Internet, and sports wagering promotional gaming credits redeemed by patrons in excess of \$90 million (based on statutory changes, the \$90 million threshold shall not apply for the 24 month period beginning January 1, 2022).

The responsibility for administering these taxes and fees resides with the Division of Gaming Enforcement, Division of Taxation, and the Casino Control Commission.

- Gross Revenue Tax includes audit assessments, penalties, interest, and other adjustments. In December 2021, the Casino Control Act was amended to allow for a one-year industry wide \$18.1 million credit against the 8% Gross Revenue Tax in monthly installments (March 2022 through February 2023).
- Casino Parking Fee: Casinos remit a fee of \$3.00 per day for each occupied casino parking space. In FY 22, \$0.50 of the parking fee revenue was allocated to the CRF and \$2.50 was allocated to the Casino Reinvestment Development Authority (CRDA) for statutorily restricted projects and the benefit of Atlantic City.
- Casino Room Fee: Casinos remit \$3.00 per day for each occupied hotel room. In FY 22, \$1.00 was allocated to the CRDA and \$2.00 was allocated to the CRF with a portion used to fund debt service on hotel expansion bonds.
- Multi-Casino Progressive Slot Tax: An 8% tax on casino service industry enterprise multi-casino progressive slot revenue.
- Expired Obligations: Casinos remit a percentage of each expired gaming obligation and a percentage of each unclaimed sports pool wager.
- Forfeited Winnings: Winnings of underage gamblers or excluded persons are subject to forfeiture. Forfeitures under \$100,000 are split equally between CRF and compulsive gambling programs. For forfeitures over \$100,000, compulsive gambling programs receive \$50,000 and the balance is allocated to the CRF.
- Fines: The first \$600,000 in penalties collected each fiscal year is paid to the General Fund for compulsive gambling programs and any remainder is allocated to the CRF.

Total Taxes and Fees Deposited Into Casino Revenue Fund for FY 2022: \$457.63 million



Since 1978 casinos have paid in taxes and fees to the Casino Revenue Fund

More than **\$11.72 billion**

Source of data: DGE Casino Revenue Fund Taxes and Fees Source Report (as of 06/30/23).

INDEPENDENT AUDITOR'S REPORT

The State of New Jersey

ANNUAL COMPREHENSIVE FINANCIAL REPORT



FOR THE FISCAL YEAR
ENDED JUNE 30, 2022

PHILIP D. MURPHY, GOVERNOR
SHEILA Y. OLIVER, LT. GOVERNOR

Is available at:

**[https://www.nj.gov/treasury/omb/publications/22fr/
NJFRFY2022Complete.pdf](https://www.nj.gov/treasury/omb/publications/22fr/NJFRFY2022Complete.pdf)**

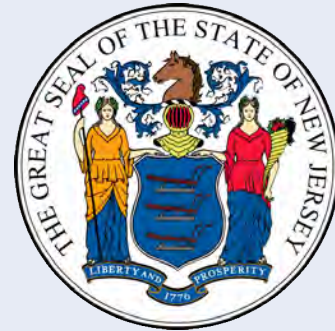
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Boardwalk Arcade Building**
Home of the NJCCC offices



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609-441-3422
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**Phil Murphy
Governor**

**Sheila Oliver
Lt. Governor**



**New Jersey
Casino Control Commission**

**James T. Plousis
Chairman**

**Alisa Beth Cooper
Vice Chair**

**Joyce Mollineaux
Commissioner**

**If you or anyone you know has a gambling problem, call
1-800-GAMBLER
24/7 confidential help line**



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